

Public Disclosure for Tax-Exempt Organizations

Tax-exempt organizations are required to make a copy of their application for exemption and Form(s) 990 (and 990-T, if applicable) available for public inspection and to provide copies of such forms to individuals or organizations that request copies. Alternatively, the Internet may be used to make these documents available. (See the "Using the Internet" section which follows.) These rules apply to an organization's Form(s) 990 (and 990-T, if applicable) for the last three years and to its application for exemption. If the application was filed prior to July 15, 1987, disclosure is not required unless the organization had a copy of the application on July 15, 1987. An organization may omit names and addresses of contributors from its return(s). Failure to comply with disclosure requirements can result in an enforcement action by the IRS.

While disclosure rules create an additional burden, they also provide an opportunity for your organization to showcase the community benefits that it provides. The rules also heighten the need to carefully review all responses, including narrative explanations, contained on your Form(s) 990/990-T before filing.

Where Must Information Be Provided?

Generally, an organization must make its documents available for public inspection at any location where it has three or more employees. If the only services provided at the site are in furtherance of exempt purposes and the site does not serve as an office for management staff, the documents are not required to be made available there.

How Quickly Must Organizations Reply?

Requests for copies can be made in person or in writing. When requests are made in person, the copies must generally be provided on the same business day. There are provisions for delays due to unusual circumstances. However, in no event may the period of delay exceed five business days. Unusual circumstances include times when those staff that are capable of fulfilling a request are absent.

Written Requests

Requested copies generally must be mailed within 30 days from the date of the receipt of the written request. However, if the organization requires advance payment of a reasonable fee for copying and postage, it may provide the copies within 30 days from the date it receives payment rather than the date of the original request.

What Can an Organization Charge?

You are currently allowed to charge a maximum fee of \$.20 cents per page in addition to actual postage costs.

¹ Certain information within an application for exemption can be withheld from public inspection if public availability would adversely affect the organization, e.g., information relating to a trade secret, patent, process, style of work or apparatus of the organization.

If any organization receives a written request for copies with no payment enclosed and the organization requires payment in advance, the organization must request payment within seven days from the date it received the request. An organization is required to accept a personal check for written requests if it does not accept payment by credit card. If an organization does not require prepayment and the requester does not enclose a prepayment with the request, the organization must receive consent from a requester before providing copies for which the fee charge for copying and postage would be in excess of \$20.

Local or Subordinate Organizations

A local or subordinate organization that is covered by a group exemption letter is given additional time for responding to some requests. If this type of organization receives a request made in person for inspection of its application for tax exemption, the local organization is required to acquire and make available the application for a group exemption letter filed by the central or parent organization within not more than two weeks. The same general rule would apply with respect to a local or subordinate organization that does not file its own Form(s) 990/990-T but is covered under a group return. Again, the local or subordinate organization must make the group return available for inspection within a reasonable period which is defined as not more than two weeks. If the group return includes separate schedules with respect to each local or subordinate organization, the local or subordinate organization may exclude or omit any schedules relating only to other organizations which are included in the group return.

If a request is made for a personal inspection to a local or subordinate organization, it has the option of mailing the return to the requester rather than allowing an inspection. However, if this is done, the local or subordinate organization may not charge for the copying of the document unless the requester consents to the charge. If a local or subordinate organization receives a request for copies, then it must comply with the rules stated previously.

Using the Internet

As an alternative to providing copies, an organization may provide access to its exemption application and Form(s) 990 (and 990-T, if applicable) through the Internet. The website must provide instructions for downloading the document(s). The information on the Internet must be in such a format that it may be accessed, downloaded, viewed or printed in the same format as the actual documents. An organization would need to make the web address available to the general public.

There is nothing that prevents others from posting your Forms 990, 990-T and exemption application on the Internet. Based on this fact and the potential strain on your organization's resources from providing copies, organizations should consider posting these documents on the Internet.

What if the Requests Are a Form of Harassment?

If an organization believes it is subject to a harassment campaign, it can file an application for a harassment determination with the Internal Revenue Service. This would allow the organization to suspend compliance with these requests. In addition, an organization may disregard requests for copies in excess of two per month or four per year made by a single individual or sent from a single address, without submitting an application for a harassment determination.

Please contact your BKD advisor if you have questions about these rules.

BKD TAX506 9-11

Public Disclosure Rules

Return of Organization Exempt From Income Tax

Form **990**

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2020
Open to Public Inspection

| A F | or th | e 202 | u calendar year, or tax year begin | ining 07 | / U1 , 2020, | and ending | <u> </u> | | 06/3 | 30,20 21 | | |
|--------------------------------|------------------|------------|---|-------------------------------|---------------------|----------------|----------|---|-----------|------------------|--------------|--|
| B Ch | eck if ap | oplicable: | C Name of organization UNIVERSITY OF CENTRAL | MISSOURI FOUNI | OATION | | | D Employer ide | ntificati | on number | | |
| | Addre chang | | Doing Business As | | | | | 43-1181 | 566 | | | |
| | 1 . | change | Number and street (or P.O. box if mail is | not delivered to street addre | ss) F | Room/suite | | E Telephone nu | ımber | | | |
| | Initial | - | SMISER ALUMNI CENTER, | | | | | (660) 543 | 3 – 800 | 0.0 | | |
| | Termi | | City or town, state or province, country, a | | e L | | | (, , , , , , , , , , , , , , , , , , , | | | | |
| | Amen | | WARRENSBURG, MO 64093 | 3 | | | - 1 | G Gross receipt | s \$ | 43,747 | 922 | |
| | return Applic | | F Name and address of principal officer: | COURTNEY GOD | DARD | | _ | H(a) Is this a grou | | | X No | |
| | pendir | ng | SMISER ALUMNI CENTER, | | | 4093 | | subordinates? H(b) Are all subordi | • | \vdash | No | |
| | Foy ov | empt st | · · | - | 1 | | | ` ' | | ee instructions) | NO | |
| | | | atus: X 501(c)(3) 501(c)(|) (insert no.) | 4947(a)(1) or | r 527 | | | | | | |
| | | | | Association Other | | I Vaar of | | H(c) Group exempon: 1979 M : | | | MO | |
| | | | | Association Other | | L rear or | iormatio | on: ±272 IVI | State of | iegai domicile: | | |
| Fε | rt I | | mmary | | THE EO | ייי ע כוועוד | T TC | A MON DD | 75777 | | | |
| | 1 | Briefly | describe the organization's mission of RITABLE ORGANIZATION DEL | r most significant activitie | S: ITE FO | ONDALION | | A NON-PRO | JF I I , | <u>,</u> | | |
| nce | | | | | ORITING II | UE MISSI | | | | | | |
| r. | • | | VERSITY OF CENTRAL MISSO | | | | | | | | | |
| Governance | | | this box if the organization d | | | | | 1 | 1 | | 32. | |
| | | | er of voting members of the governing | | | | | | 3 | | 30. | |
| es | | | er of independent voting members of t | | | | | | 4 | | 0. | |
| Activities & | | | number of individuals employed in cale | | | | | | 5 | | 43. | |
| cti | | | number of volunteers (estimate if necess | | | | | | 6 | Г. | | |
| | | | unrelated business revenue from Part V | | | | | | 7a | 52 | 2,969 | |
| _ | b | Net u | nrelated business taxable income from | Form 990-T, line 34 | | · · · · · · · | | | 7b | O | | |
| | _ | | | | | - | | Prior Year | 2 | Current Y | | |
| e | 8 | Contri | ibutions and grants (Part VIII, line 1h) | | COPY | FOR | | 5,504,53 | | | 7,283 | |
| Revenue | 9 | Progra | am service revenue (Part VIII, line 2g) | | DITEL IC ING | SPECTION | | 115,95 | | | 3,778 | |
| Re | 10 | IIIVESI | intent income (Fart VIII, column (A), line | 55 5, 4, and ru) | | | | 1,533,30 | | 5,589 | | |
| | | | revenue (Part VIII, column (A), lines 5, | | | | | -118,38 | | | L,468 | |
| | | | revenue - add lines 8 through 11 (must | | | | | 7,035,40 | | 10,629 | | |
| | | | s and similar amounts paid (Part IX, colu | | | | | 2,579,54 | | 2,994 | .,827 | |
| | | | its paid to or for members (Part IX, colu | | | | | | 0. | | 0 | |
| es | | | es, other compensation, employee bene | | | | | 856,28 | | 806 | 5,192 | |
| Expenses | 16a | Profes | ssional fundraising fees (Part IX, column fundraising expenses (Part IX, column (I | (A), line 11e) | | | | 46,51 | 0. | (| | |
| ă | | | | | | | | | | | | |
| - | | | expenses (Part IX, column (A), lines 11 | | | | | 481,82 | | | 7,332 | |
| | 18 | Total | expenses. Add lines 13-17 (must equal | Part IX, column (A), line | 25) | | | 3,964,16 | | | 3,351 | |
| | 19 | Rever | nue less expenses. Subtract line 18 from | n line 12 | | | | 3,071,24 | 1. | 6,460 | 789 | |
| s or | | | | | | | | ing of Current Y | | End of Yea | | |
| Net Assets or Fund Balances | 20 | Total | assets (Part X, line 16) | | | | | 57,063,13 | | 82,193 | | |
| d As | 21 | Total | liabilities (Part X, line 26) | | | | | 1,786,03 | | 1,931 | | |
| ΒĒ | 22 | Net as | ssets or fund balances. Subtract line 21 | from line 20 | | | | 55,277,10 | 1. | 80,261 | .,466 | |
| Pa | rt II | Sig | gnature Block | | | | | | | | | |
| Und | er per | nalties o | of perjury, I declare that I have examined this complete. Declaration of preparer (other than | is return, including accomp | anying schedule | es and statem | ents, an | d to the best of | my kno | wledge and be | elief, it is | |
| tiuc | COITC | lot, and | complete. Beclaration of preparer (other than | Tomocry is based on all line | imation of winer | n proparci nas | any kiic | wicage. | | | | |
| C: ~ | _ | | | | | | | | | | | |
| Sig: | | | Signature of officer | | | | | Date | | | | |
| пеі | е | | | | | | | | | | | |
| | | | Type or print name and title | | | | | | | | | |
| D-1-1 | | Print/ | Type preparer's name | Preparer's signature | | Date | | Check | if PTII | N | | |
| Paid | | BRI. | AN D TODD | | | | | self-employe | ed P(| 00422601 | | |
| Prep Use | | Firm's | sname > BKD, LLP | | | | | | | L60260 | | |
| USE | Jilly | Firm's | address ▶ 910 E ST LOUIS #200/PO | BOX 1190 SPRINGFIELD, | MO 65806-25 | 23 | - | Phone no. ' | 417-8 | 365-8701 | | |
| May | the IF | RS dis | cuss this return with the preparer show | n above? (see instruction | s) | | | | | X Yes | No | |
| For I | Paper | rwork | Reduction Act Notice, see the separat | e instructions. | | | | | , | Form 99 (| (2020) | |

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

| iling of this | form, visit www.irs.gov/e-file-providers/e-file-f | or-charities | -and-non-profits. | · | | | | |
|---|--|------------------|--|-------------------------------------|---------------|--------------|----------------|-------------|
| Automatic | 6-Month Extension of Time. Only subm | it original | (no copies needed). | | | | | — |
| | ons required to file an income tax return othe | | | O-C filers), partnerships, | REI | MICs, a | and trusts | — 3 |
| nust use Fo | rm 7004 to request an extension of time to f | ile income | tax returns. | | | | | |
| Гуре or | Name of exempt organization or other filer, see in | structions. | | Taxpayer identification nu | mbe | (TIN) | | _ |
| orint | UNIVERSITY OF CENTRAL MISSOUR: | I FOUNDA | ATION | 43-118156 | 6 | | | |
| ile by the | Number, street, and room or suite no. If a P.O. bo | x, see instru | ctions. | | | | | _ |
| lue date for iling your | SMISER ALUMNI CENTER, UCM | | | | | | | |
| eturn. See nstructions. | City, town or post office, state, and ZIP code. For | a foreign ad | dress, see instructions. | | | | | |
| notraotiono. | WARRENSBURG, MO 64093 | | | | | | | _ |
| Enter the Re | eturn Code for the return that this application | is for (file | a separate application fo | or each return) | | | 0 2 | |
| Application | | Return | Application | | | | Retur | |
| s For | - Form 000 F7 | Code | Is For | ion) | | | Code | |
| -01111 990 01 | Form 990-EZ | 01 02 | Form 990-T (corporation form 1041-A | ion) | | | 07 | |
| Form 4720 (| | 03 | Form 4720 (other tha | n individual) | | | 08 | — |
| Form 990-PF | • | 04 | Form 5227 | | 10 | — | | |
| | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | | 11 | |
| | (trust other than above) | 06 | Form 8870 | | | | 12 | |
| Telephone If the orga If this is foor the whole Is the with the | COURTNEY GODDAR: s are in the care of ► SMISER ALUMNI C: e No. ► 660 543-8000 enization does not have an office or place of lor a Group Return, enter the organization's for e group, check this box ► | ENTER WAR | Fax No. the United States, checoup Exemption Number (art of the group, check the process of the control of the group, check the group the group, check the group | ck this box | | If thand att | nis is tach | |
| - | st an automatic 6-month extension of time u | | | $\frac{22}{2}$, to file the exempt | org | anizati | ion retur | 1 |
| 2 If the ta | organization named above. The extension is calendar year 20 or tax year beginning 07/0 ax year entered in line 1 is for less than 12 m hange in accounting period | 1_, 20 <u>_2</u> | o, and ending | 06/30_, eturn Final return | | <u>21</u> . | | |
| | application is for Forms 990-BL, 990-PF, 9 | 90-T, 4720 |), or 6069, enter the | tentative tax, less any | | | | |
| | undable credits. See instructions. | | | | 3a | \$ | | 0. |
| | application is for Forms 990-PF, 990-T, | - | | | | | | 0 |
| | ted tax payments made. Include any prior yea | | | | 3b | \$ | | 0. |
| | e due. Subtract line 3b from line 3a. Include | | ent with this form, if re | quirea, by using EFTPS | | | | 0 |
| - | onic Federal Tax Payment System). See instru | | is)ish ship F 0000 | 10 Form 04F0 FO | 3c | | | 0. |
| • | u are going to make an electronic funds withdrawa | i (airect aeb | ii) with this form 8868, se | e Form 8453-EO and Form | ı 88 <i>1</i> | 9-EO f | or paymei | ıτ |
| nstructions. | act and Paperwork Reduction Act Notice, see instr | uctions | | | Eorn | 8860 | (Rev. 1-2 | 020) |
| or Frivacy A | ioi and raperwork neduction Act Notice, see inst | uctivi15. | | | LOIL | . 0000 | (NEV. 1-2) | JZU) |

JSA

Page 2 Form 990 (2020)

| Pa | Statement of Program Service Accomplishments |
|-----|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | THE MISSION OF THE ORGANIZATION IS TO CULTIVATE, MANAGE AND |
| | DISTRIBUTE RESOURCES IN SUPPORT OF THE UNIVERSITY OF CENTRAL |
| | MISSOURI. |
| _ | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No |
| _ | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| , | Describe the organization's program service accomplishments for each of its three largest program services, as measured by |
| • | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$1,323,292 including grants of \$1,323,292) (Revenue \$) |
| | UNIVERSITY OF CENTRAL MISSOURI (UCM) FOUNDATION PROVIDES |
| | SCHOLARSHIPS TO UNIVERSITY STUDENTS. DURING THE YEAR, 1,037 |
| | STUDENTS RECEIVED SCHOLARSHIPS FROM THE FOUNDATION. |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4h | (Code:) (Expenses \$ 715,382. including grants of \$ 715,382.) (Revenue \$ 52,969.) |
| 710 | UCM FOUNDATION SUPPORTS UNIVERSITY ATHLETIC PROGRAMS. FOUNDATION |
| | GIFTS PROVIDE FUNDS FOR STUDENT-ATHLETE RECRUITMENT, |
| | PURCHASING/MAINTAINING ATHLETIC EQUIPMENT AND FOR PROMOTIONAL |
| | ACTIVITIES AND OTHER TEAM NEEDS. |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$381,378. including grants of \$381,378.) (Revenue \$) |
| | UCM FOUNDATION, THROUGH DONOR GIFTS, PROVIDES THE UNIVERSITY |
| | INSTRUCTION AND OTHER DEPARTMENTAL SUPPORT FOR CLASSROOM AND |
| | PROGRAM NEEDS, FACULTY AND STUDENT ADVANCEMENT. |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4d | Other program services (Describe on Schedule O.) |
| _ | (Expenses \$ 574,775. including grants of \$ 574,775.) (Revenue \$ 20,809.) |
| 4e | Total program service expenses ▶ 2,994,827. |

Form 990 (2020)
Page 3

| Part | Checklist of Required Schedules | | V | N. |
|------|--|-----|-----|------|
| | In the consciention described in certical FOA(s)/O) on AOA7(s)/A) (ather there consists foundation) O If II)/on II | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | , | х | |
| • | complete Schedule A | 2 | X | |
| 2 | | - | - 1 | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | , | | Х |
| 4 | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | 21 |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | 4 | | Х |
| _ | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | 21 |
| 5 | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | 3 | | 21 |
| 0 | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| • | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," | - | | |
| • | complete Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| - | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | | |
| | complete Schedule D, Part VI | 11a | | Х |
| b | Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets | | | |
| | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | 3.7 |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | X |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | 37 | |
| | Schedule D, Parts XI and XII | 12a | X | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | 401 | v | |
| 40 | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | - 21 |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | 140 | | |
| 13 | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| . • | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| - | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | | | |
| - | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Х | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | | X |
| 20 a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | Х |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 12 If "Ves " complete Schedule I, Parts I and II | 21 | X | |

Part IV Checklist of Required Schedules (continued) Page 4

| raii | Checklist of Required Schedules (continued) | | Yes | No |
|-------------|--|-------|-----|----|
| 00 | Did the consciention report many them OF 000 of counts on other positions to be for demonstic individuals on | | 162 | NO |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | 22 | x | |
| 22 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | - 1 | |
| 23 | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | х | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| 2 70 | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | 0.0 | | Х |
| 27 | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee | | | |
| | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these | | | |
| | persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | 22 | | Х |
| 22 | complete Schedule N, Part II | 32 | | |
| 33 | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | - 33 | | |
| 04 | or IV, and Part V, line 1 | 34 | Х | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | _ | 3,7 | |
| Dow | 19? Note: All Form 990 filers are required to complete Schedule O. | 38 | Х | |
| Part | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | |
| | Oncor ii Ochedule O contains a response of note to any line in this rait v | • • • | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | Х | |

Page 5 Form 990 (2020)

| Par | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|-----|---|---------|-----|----|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 0. | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | X | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | X | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country ▶ | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | _ | | 37 |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | <u></u> | | Х |
| _ | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | e h | | |
| - | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | 7a | Х | |
| h | and services provided to the payor? | 7b | X | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | 7.5 | | |
| C | required to file Form 8282? | 7c | | Х |
| Ч | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| | | 7f | | X |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | 40- | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 13a | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | ısa | | |
| h | Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| b | the organization is licensed to issue qualified health plans | | | |
| ^ | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X |
| | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | |
| . • | excess parachute payment(s) during the year? | 15 | | Х |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Х |
| • | If "Yes," complete Form 4720, Schedule O. | | | |

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| Sect | ion A. Governing Body and Management | | | | | |
|-------|--|----------|-------------|------------|-----------|--------|
| | | | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 32 | | | |
| | If there are material differences in voting rights among members of the governing body, or | | | | | |
| | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | 1b | 30 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business re | lations | ship with | | | |
| | any other officer, director, trustee, or key employee? | | | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or ur | nder t | ne direct | | | |
| | supervision of officers, directors, trustees, or key employees to a management company or other p | person | ? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was fi | led?. | | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's | assets | ? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | | | 6 | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to el | ect o | appoint | | | |
| | one or more members of the governing body? | | | 7a | X | |
| b | Are any governance decisions of the organization reserved to (or subject to approval | by) n | nembers, | | | 3.5 |
| | stockholders, or persons other than the governing body? | | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions under | ertake | n during | | | |
| | the year by the following: | | | _ | 3.7 | |
| а | The governing body? | | | 8a | X | |
| | Each committee with authority to act on behalf of the governing body? | | | 8b | Λ | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot | | | 9 | | Х |
| Secti | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O on B. Policies (This Section B requests information about policies not required by the Inte | | | - |) | 21 |
| 0001 | on b. I divided (This decision b requests information about policies not required by the inte | mai | tovonac | | ·/ Yes | No |
| 100 | Did the organization have local chapters, branches, or affiliates? | | | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of | | | | | |
| b | affiliates, and branches to ensure their operations are consistent with the organization's exempt prices. | | - | 10b | | |
| 11a | | • | | 11a | | Х |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | iiig iii | 5 IOIIII: • | | | |
| 12a | | | | 12a | Х | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests | | | | | |
| | rise to conflicts? | | _ | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the p | | | | | |
| _ | describe in Schedule O how this was done | • | - | 12c | X | |
| 13 | Did the organization have a written whistleblower policy? | | | 13 | X | |
| 14 | Did the organization have a written document retention and destruction policy? | | | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review ar | | | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation | | - | | | |
| а | The organization's CEO, Executive Director, or top management official | | | 15a | | Х |
| b | Other officers or key employees of the organization | | | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar | r arra | ngement | | | |
| | with a taxable entity during the year? | | | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization | | | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to | | | 4.01 | | |
| Cooti | organization's exempt status with respect to such arrangements? | | | 16b | | |
| | ion C. Disclosure | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed | 000 | 1 000 = | /6 | | 04() |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), (3)s only) available for public inspection. Indicate how you made these available. Check all that ap | | and 990-T | (Sec | tion 5 | U1(C) |
| | Own website Another's website X Upon request Other (explain on Science and that ap | | e ()) | | | |
| 10 | | | , | f into | oct ~ | oliov |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing document and financial statements available to the public during the tax year. | ieilis, | COMMICE O | ınter | esi p | olicy, |
| 20 | | nnoke | and record | s L | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's lourtney goddard smiser alumni center warrensburg, MO 64093 660-543-8000 | COOKS | ana record | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | box, office or direct | unles | Pos heck ss pe | erson | e than control Highest compensated employee | an tee) | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---------------------------------|---|-----------------------------|-------|----------------------|-------|---|------------|--|---|--|
| (1) ROGER BEST | 12.00 | | | | | | | | | |
| UNIVERSITY PRESIDENT, EX-OFFIC | 28.00 | Х | | | | | | 0. | 282,404. | 15,341. |
| (2) COURTNEY GODDARD | 34.00 | | | | | | | | | |
| EXECUTIVE DIRECTOR, EX-OFFICIO | 6.00 | Х | | Х | | | | 0. | 184,709. | 8,034. |
| (3) SCOTT TAYLOR | 2.00 | | | | | | | | | |
| PRESIDENT | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (4)GARY ABRAM | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (5) CORY BITTNER | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (6) CHAD BLOMBERG | 1.00 | | | | | | | _ | _ | _ |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (7) YOLANDA CARGILE | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (8) PETER CARMACK | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (9)MIKE DAVIDSON VICE PRESIDENT | 2.00 | | | 37 | | | | 0. | 0. | 0. |
| | 1.00 | Х | | Х | | | | 0. | 0. | 0. |
| (10) CAROL DOBIES DIRECTOR | 0. | X | | | | | | 0. | 0. | 0. |
| (11) DIANE DUDLEY | 2.00 | Λ | | | | | | 0. | 0. | 0. |
| PAST PRESIDENT | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (12) BRETT GINN | 1.00 | 21 | | 21 | | | | 0. | 0. | <u>.</u> |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (13) SAM GONZALEZ | 1.00 | | | | | | | · . | | <u>.</u> |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (14)KELLY HARBERT | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |

Form 990 (2020)

| 1 G | rt VII Section A. Officers, Directors, Tru | | y – | ipic | | | and i | ···g· | | 1 | | | |
|-----|--|---|---------------|---------------|----------------------|-------|------------------------|-----------------------|---|--|------------------------|--|--------------------|
| | (A) Name and title | Average hours per week (list any hours for related organizations below dotted line) | box, | unles | Pos heck ss pe | erson | e is or/trusteemployee | an | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | com fr org an | stimated nount or other appensati from the panization drelated anization | f on on d |
| 15) | MICHAEL HARDING | 1.00 | | | | | <u> </u> | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 16) | JERRY HARMISON | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 17) | JIM HATFIELD | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 18) | HOMER KAY | 2.00 | | | | | | | | | | | |
| | TREASURER | 0. | Х | | Х | | | | 0 . | 0. | | | (|
| 19) | KEN KEMPKER | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 20) | LESLIE KRASNER | 2.00 | | | | | | | | | | | |
| | SECRETARY | 0. | Х | | Х | | | | 0 . | 0. | | | (|
| 21) | BROCK LEWARK | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 22) | MERYL LIN MCKEAN | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 23) | ANAND MEHTA | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 24) | MIKE ORNDORFF | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 25) | SARAH OSBORNE | 1.00 | | | | | | | | | | | |
| | DIRECTOR | 0. | Х | | | | | | 0 . | 0. | | | (|
| 1b | Sub-total | | • | | | | | ▶ | 0. | 467,113. | | 23, | 375 |
| С | Total from continuation sheets to Part VII, S | ection A | | | | | | > | 0. | 0. | | | 0 |
| d | Total (add lines 1b and 1c) | | | | | | | \blacktriangleright | 0. | 467,113. | | 23, | 375 |
| | Total number of individuals (including but not | | | | | | e) who | re | ceived more than | \$100,000 of | | | |
| | reportable compensation from the organization | n > | 0. | | | | | | | | | | |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former office employee on line 1a? If "Yes," complete Schedu | | | | | | | | | | 3 | | Х |
| 4 | For any individual listed on line 1a, is the sorganization and related organizations greater | sum of repeater than | ortab \$15 | ole c 50,0 | om 00? | pen | satior "Yes | n aı s," | nd other compens | sation from the le J for such | | 37 | |
| | individual | | | | | | | | | | 4 | X | |
| 5 | Did any person listed on line 1a receive or | | | | | | | | | | | | |
| | for services rendered to the organization? If "Ye | es," comple | te Scl | nedu | ıle J | I for | such | per | son | | 5 | | X |
| SA | ction B. Independent Contractors | | | | | | | | | | | | |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 0.

| Part VII Section A. Officers, Directors, Tru | ıstees, Ke | y En | plo | ye | es, | and I | lig | hest Compensat | ed Employees (d | continue | ed) | |
|---|---|--------|-----------|---------------|---------------|--|------|---|--|---------------------------------|---|--------------------|
| (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | box, | unles | heck ss pe | ition more | e than one is both an or/trustee) Former Highest compensated | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | am com fro orga and | (F) stimated nount of other pensation om the anization d related | f on on d |
| | , | rustee | l trustee | | 'ee | npensated | | | | | | |
| 26) RICHARD PHILLIPS | 1.00 | | | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 0 . | 0. | | | 0 |
| 27) RONALD ROBY DIRECTOR | 1.00 | | | | | | | | | | | 0 |
| 28) ROB RUTH | 1.00 | X | | | | | | 0 . | 0. | | | 0 |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | | | 0 |
| 29) KEITH SCHREIMAN | 1.00 | Λ | | | | | | 0. | . 0. | | | |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | | | 0 |
| 30) SCOTT SOLOMON | 1.00 | 21 | | | | | | | · | | | |
| DIRECTOR | 0. | Х | | | | | | 0 | 0. | | | 0 |
| 31) RON UMPHENOUR | 1.00 | | | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | | | 0 |
| 32) JOHN COLLIER | 1.00 | | | | | | | | | | | |
| BOG LIASON-EX-OFFICIO | 0. | Х | | | | | | 0 . | 0. | | | 0 |
| 33) ERIC CAMPBELL | 1.00 | | | | | | | | | | | |
| DIRECTOR END 04/21 | 0. | Х | | | | | | 0 . | 0. | | | 0 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4.01.444 | | | | | | | | 0. | 0. | | | 0. |
| 1b Sub-total c Total from continuation sheets to Part VII. S | ootion A | | | • • | | | | 0. | 0. | | | . |
| d Total (add lines 1b and 1c) | | | | | | | | | | | | |
| Total number of individuals (including but not reportable compensation from the organization) | limited to t | | liste | | | | o re | eceived more than | \$100,000 of | | | |
| | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu | | | | | | | | | | 3 | | Х |
| 4 For any individual listed on line 1a, is the organization and related organizations graindividual | eater than | \$15 | 50,0 | 00? | . If | "Yes | 3," | complete Schedu | le J for such | 4 | Х | |
| 5 Did any person listed on line 1a receive or | | | | | | | | | | | | |
| for services rendered to the organization? <i>If "Year or or</i> | | | | | | | | | | 5 | | Х |
| Section B. Independent Contractors | | | | | | | | | | | | |
| Complete this table for your five highest components to me the organization. Report of the components of the compon | | | | | | | | | | | | |

year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

Page 9

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII (A) (B) (C) Total revenue Related or exempt Unrelated Revenue excluded function revenue business revenue from tax under sections 512-514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues 370,715 c Fundraising events 1c d Related organizations Government grants (contributions) . . 1e All other contributions, gifts, grants, and similar amounts not included above ... 4,976,568 1f g Noncash contributions included in 430,262 lines 1a-1f. 1g \$ 5,347,283 Total. Add lines 1a-1f **Business Code** Program Service Revenue ADVERTISING REVENUE 541800 52,969 52,969. 900099 20,809 20,809 OTHER REVENUE h С d е All other program service revenue 73,778. Investment income (including dividends, interest, and 1,436,635 1,436,635. 0. 4 Income from investment of tax-exempt bond proceeds . 5 23,672. 23,672. (i) Real (ii) Personal 6a Gross rents 6a **b** Less: rental expenses 6b Rental income or (loss) 6c d Net rental income or (loss) Gross amount from (i) Securities (ii) Other sales of assets 36,714,171. other than inventory 7a b Less: cost or other basis Other Revenue 7b 32,561,259 and sales expenses . . 4,152,912. c Gain or (loss) 7c 4,152,912 4.152.912. d Net gain or (loss) 8a Gross income from fundraising 370,715. events (not including \$ __ of contributions reported on line 152,383 1c). See Part IV, line 18 8a 557,523 8b **b** Less: direct expenses -405,140. -405,140. c Net income or (loss) from fundraising events. 9a Gross income from gaming 0. activities. See Part IV, line 19 0. 9b **b** Less: direct expenses \blacktriangleright 0. c Net income or (loss) from gaming activities. 10a Gross sales of inventory, less Ω returns and allowances 0. Net income or (loss) from sales of inventory 0. **Business Code** Miscellaneous Revenue 11a d All other revenue 0. Total, Add lines 11a-11d Total revenue. See instructions 10,629,140. 20,809. 52,969. 5,208,079.

Form 990 (2020)

0E1051 1.000 4455NU K929 1/12/2022 3:11:32 PM V 20-7.11

0081863

Part IX Statement of Functional Expenses

| Section 5 | 01(c)(3) and 5 | 501(c)(4) organiz | ations must con | plete all columns. | All other of | organizations must d | complete column (| Ά). |
|-----------|----------------|-------------------|-----------------|--------------------|--------------|----------------------|-------------------|-----|

| | Check if Schedule O contains a response or note to any line in this Part IX | | | | | | |
|----|--|-----------------------|------------------------------|-------------------------------------|--|--|--|
| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses | | |
| 1 | Grants and other assistance to domestic organizations | | | | | | |
| | and domestic governments. See Part IV, line 21 | 1,671,535. | 1,671,535. | | | | |
| 2 | Grants and other assistance to domestic | | | | | | |
| | individuals. See Part IV, line 22 | 1,323,292. | 1,323,292. | | | | |
| 3 | Grants and other assistance to foreign | | | | | | |
| | organizations, foreign governments, and | | | | | | |
| | foreign individuals. See Part IV, lines 15 and 16 | 0. | | | | | |
| 4 | Benefits paid to or for members | 0. | | | | | |
| 5 | Compensation of current officers, directors, | | | | | | |
| | trustees, and key employees | 0. | | | | | |
| 6 | Compensation not included above to disqualified | | | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | | | |
| | persons described in section 4958(c)(3)(B) | 0. | | | | | |
| 7 | Other salaries and wages | 587,617. | | 288,667. | 298,950. | | |
| 8 | Pension plan accruals and contributions (include | | | | | | |
| | section 401(k) and 403(b) employer contributions) | 0. | | | | | |
| 9 | Other employee benefits | 218,575. | | 82,224. | 136,351. | | |
| 10 | Payroll taxes | 0. | | | | | |
| 11 | Fees for services (nonemployees): | | | | | | |
| а | Management | 0. | | | | | |
| b | Legal | 0. | | | | | |
| c | Accounting | 0. | | | | | |
| d | Lobbying | 0. | | | | | |
| е | Professional fundraising services. See Part IV, line 17. | 0. | | | | | |
| 1 | Investment management fees | 110,523. | | 110,523. | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | | | |
| | (A) amount, list line 11g expenses on Schedule O.) | 0. | | | | | |
| 12 | Advertising and promotion | 0. | | 27.5 22.0 | | | |
| 13 | Office expenses | 256,809. | | 256,809. | | | |
| 14 | Information technology | 0. | | | | | |
| 15 | Royalties | 0. | | | | | |
| 16 | Occupancy | 0. | | | | | |
| 17 | Travel | 0. | | | | | |
| 18 | Payments of travel or entertainment expenses | | | | | | |
| | for any federal, state, or local public officials | 0. | | | | | |
| 19 | Conferences, conventions, and meetings | 0. | | | | | |
| 20 | Interest | 0. | | | | | |
| 21 | Payments to affiliates | 0. | | | | | |
| 22 | Depreciation, depletion, and amortization | 0. | | | | | |
| 23 | Insurance | 0. | | | | | |
| 24 | | | | | | | |
| | above (List miscellaneous expenses on line 24e. If | | | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | | | |
| а | · | | | | | | |
| b | · | | | | | | |
| C | • | | | | | | |
| d | | | | | | | |
| е | All other expenses | 4 150 551 | 0.004.005 | 700 000 | 405.00 | | |
| | Total functional expenses. Add lines 1 through 24e | 4,168,351. | 2,994,827. | 738,223. | 435,301. | | |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundarizing calibration. Check have | | | | | | |
| | fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | 0. | | | | | |
| | | | | | | | |

Form 990 (2020) Page **11**

Part X Balance Sheet

| | | Check if Schedule O contains a response or note to any line in this P | art X | | |
|---------------|------|---|--------------------------|-----|---------------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 505,503. | 1 | 698,430. |
| | 2 | Savings and temporary cash investments | 1,910,990. | 2 | 441,557. |
| | 3 | Pledges and grants receivable, net | 1,193,500. | 3 | 1,567,816. |
| | 4 | Accounts receivable, net | 0. | 4 | 0. |
| | 5 | Loans and other receivables from any current or former officer, director, | | | |
| | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | | controlled entity or family member of any of these persons | 0. | 5 | 0. |
| | 6 | Loans and other receivables from other disqualified persons (as defined | | | |
| | | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | 0. | 6 | 0. |
| ţ | 7 | Notes and loans receivable, net | 2,154,000. | 7 | 1,928,363. |
| Assets | 8 | Inventories for sale or use | 0. | 8 | 0. |
| ä | 9 | Prepaid expenses and deferred charges | 21,078. | 9 | 9,712. |
| | 10 a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a | | | |
| | b | Less: accumulated depreciation | | 10c | 0. |
| | 11 | Investments - publicly traded securities | 59,647,103. | 11 | 75,626,444. |
| | 12 | Investments - other securities. See Part IV, line 11 | 0. | 12 | 0. |
| | 13 | Investments - program-related. See Part IV, line 11 | 0. | 13 | 0. |
| | 14 | Intangible assets | 0. | 14 | 0. |
| | 15 | Other assets. See Part IV, line 11 | 1,630,960. | 15 | 1,920,830. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 67,063,134. | 16 | 82,193,152. |
| | 17 | Accounts payable and accrued expenses | 393,972. | 17 | 659,208. |
| | 18 | Grants payable | 0. | 18 | 0. |
| | 19 | Deferred revenue | 0. | 19 | 0. |
| | 20 | Tax-exempt bond liabilities | 0. | 20 | 0. |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | 0. | 21 | 0. |
| es | 22 | Loans and other payables to any current or former officer, director, | | | |
| Liabilities | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| iabi | | controlled entity or family member of any of these persons | 0. | 22 | 0. |
| _ | 23 | Secured mortgages and notes payable to unrelated third parties | 0. | 23 | 0. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | 0. | 24 | 0. |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X | | | |
| | | of Schedule D | 1,392,061. | 25 | 1,272,478. |
| | 26 | Total liabilities. Add lines 17 through 25 | 1,786,033. | 26 | 1,931,686. |
| Section | | Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33. | | | |
| alaı | 27 | Net assets without donor restrictions | 8,040,388. | 27 | 9,544,835. |
| Ä | 28 | Net assets with donor restrictions | 57,236,713. | 28 | 70,716,631. |
| Fund Balances | | Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33. | | | |
| ō | 29 | Capital stock or trust principal, or current funds | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| Assets or | 31 | Retained earnings, endowment, accumulated income, or other funds | | 31 | |
| Net / | 32 | Total net assets or fund balances | 65,277,101. | 32 | 80,261,466. |
| ž | 33 | Total liabilities and net assets/fund balances | 67,063,134. | 33 | 82,193,152. |
| | | | - | | Form 990 (2020) |

Page 12 Form 990 (2020)

| 01111 00 | 0 (2020) | | | | | gc • = |
|----------|--|---------------------|---------|------|------|--------|
| Part | XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 10,6 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 68,3 | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 6,460,789. | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 65,2 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 8,4 | 27,6 | 559. |
| 6 | Donated services and use of facilities | 6 | | | | 0. |
| 7 | Investment expenses | 7 | | | | 0. |
| 8 | Prior period adjustments | 8 | | | | 0. |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 95,9 | 917. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | | 80,2 | 61,4 | 166. |
| Part | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | <u></u> | | | Ш |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | xplain | ı in | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?. | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were con | npiled | or | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | 3.7 | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audit | ted o | n a | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis X Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | | | | v | |
| | the audit, review, or compilation of its financial statements and selection of an independent accounts | | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplain | on | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set fo | rth in | the | | | 37 |
| | Single Audit Act and OMB Circular A-133? | | | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | | _ | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | udits . | | 3b | | |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number 43-1181566

| Рa | rt I | Reason for Public Cha | rity Status. (All o | organizations must | complet | te this p | art.) See instructions | S. |
|------|--------------|--|--|--|--|-----------------------------------|--|----------------------------------|
| The | orga | anization is not a private fou | ndation because it | is: (For lines 1 through | gh 12, ch | eck only | one box.) | |
| 1 | | A church, convention of chu | urches, or associa | tion of churches descr | ribed in s | ection 1 | 70(b)(1)(A)(i). | |
| 2 | | A school described in secti | on 170(b)(1)(A)(ii) | . (Attach Schedule E | (Form 99 | 90 or 990 |)-EZ).) | |
| 3 | | A hospital or a cooperative | hospital service o | rganization described | n sectio | n 170(b) | (1)(A)(iii). | |
| 4 | | A medical research organiz | ation operated in | conjunction with a hos | spital de | scribed in | n section 170(b)(1)(A) | (iii). Enter the |
| | | hospital's name, city, and st | ate: | | | | | |
| 5 | Х | An organization operated t | for the benefit of | a college or universit | y owne | d or ope | erated by a governme | ntal unit described ir |
| | | section 170(b)(1)(A)(iv). (C | complete Part II.) | | | | | |
| 6 | Щ | A federal, state, or local go | • | | | | ,,,,,,, | |
| 7 | | An organization that norma | | | pport fr | om a go | vernmental unit or fro | om the general public |
| | | described in section 170(b) | | • | | | | |
| 8 | Щ | A community trust describe | | | | | | |
| 9 | | An agricultural research org | | | | | | |
| | | or university or a non-land- | grant college of ac | griculture (see instruct | ions). E | nter the | name, city, and state of | the college or |
| | | university: | | | | | | |
| 10 | | An organization that norma receipts from activities rela support from gross investmacquired by the organizatio | ted to its exempt f nent income and u n after June 30, 1 | unctions, subject to c nrelated business tax 975. See section 509 | ertain ex able inco (a)(2). (0 | ceptions ome (les: Complete | s; and (2) no more thar s section 511 tax) from e Part III.) | 331/3 % of its |
| 11 | Н | An organization organized | | • | • | | | |
| 12 | | An organization organized | • | • | | | | |
| | | of one or more publicly su | | | | | | |
| | | Check the box in lines 12a t | | | | | | |
| а | | Type I. A supporting orga | • | • | | | • , , , | |
| | | the supported organization | | | | ajority of | the directors or truste | es of the |
| | | supporting organization. | - | | | مدا طداست | a conserved areasization | on(a) by baying |
| b | | Type II. A supporting org | • | | | | | |
| | | control or management organization(s). You must | | = | me sam | e persor | is that control of man | age the supported |
| _ | | Type III functionally integ | • | | tod in c | onnoctio | n with and functional | ly intograted with |
| С | | its supported organization | - : : | | | | | iy iiilegraled willi, |
| d | | Type III non-functionally | . , . | • | | | | ed organization(s) |
| u | | that is not functionally into | | | - | | | |
| | | requirement (see instruct | - | | - | | • | an attentiveness |
| е | | Check this box if the orga | • | - | | | | I. Type III |
| | | functionally integrated, or | | | | | | |
| f | En | ter the number of supported | | | - | - | | |
| g | Pro | ovide the following information | on about the suppo | orted organization(s). | | | | |
| | (i) N | ame of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 | | organization | (v) Amount of monetary | (vi) Amount of |
| | | | | above (see instructions)) | | ur governing ment? | support (see instructions) | other support (see instructions) |
| | | | | | Yes | No | | |
| (A) | | | | | | | | |
| | | | | | | | | |
| (B) | | | | | | | | |
| | | | | | | | | |
| (C) | | | | | | | | |
| | | | | | | | | |
| (D) | | | | | | | | |
| ·-\ | | | | | | | | |
| (E) | | | | | | | | |
| Tota | al | | | | | | | |
| | | | | | | | i | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2020 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | Section A. Public Support | | | | | | | |
|------|---|---------------------|-----------------|------------------|------------------|-------------------|----------------|--|
| Cale | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 4,142,187. | 3,295,896. | 4,857,247. | 5,504,533. | 5,347,283. | 23,147,146. | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | 0. | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | 917,255. | 910,830. | 1,151,774. | 1,133,481. | 824,971. | 4,938,311. | |
| 4 | Total. Add lines 1 through 3 | 5,059,442. | 4,206,726. | 6,009,021. | 6,638,014. | 6,172,254. | 28,085,457. | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 2,238,198. | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 25,847,259. | |
| Sec | tion B. Total Support | | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | |
| 7 | Amounts from line 4 | 5,059,442. | 4,206,726. | 6,009,021. | 6,638,014. | 6,172,254. | 28,085,457. | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 1,229,546. | 1,361,327. | 1,433,998. | 1,514,406. | 1,460,307. | 6,999,584. | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | 22,864. | 49,385. | 56,579. | 52,969. | 181,797. | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | 0. | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 35,266,838. | |
| 12 | Gross receipts from related activities, etc. (s | see instructions) . | | | | 12 | 472,103. | |
| 13 | First 5 years. If the Form 990 is for organization, check this box and stop here | <u> </u> | | , third, fourth, | or fifth tax yea | ar as a section | 501(c)(3) ▶ | |
| Sec | tion C. Computation of Public Sup | | | | | | | |
| 14 | Public support percentage for 2020 (li | . , | • | | | 14 | 73.29% | |
| 15 | Public support percentage from 2019 | | | | | 15 | 74.71 % | |
| 16a | 331/3% support test - 2020. If the org | = | | | | | | |
| | box and stop here. The organization q | | | | | | | |
| b | 331/3% support test - 2019. If the org | | | | | | | |
| | this box and stop here . The organization | • | | _ | | | | |
| 17a | 10%-facts-and-circumstances test - 2 | | | | | | | |
| | 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in | | | | | | | |
| | Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported | | | | | | | |
| | organization | | | | | | | |
| b | 10%-facts-and-circumstances test - 2 | - | | | | | | |
| | 15 is 10% or more, and if the organization | | | | | - | - | |
| | in Part VI how the organization meets | | | _ | | | | |
| | organization | | | | | | | |
| 18 | Private foundation. If the organization | | | | | | | |
| | instructions | | | | | ahadula A (Form 0 | | |
| | | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2020 Page 3

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | · 1 | ' | , | |
|-------|---|-----------------|-----------------|-----------------|----------------|-----------------|-------------|
| Caler | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and 3 | | | | | | |
| . u | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| Sec | tion B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10 a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar | | | | | | |
| | sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether | | | | | | |
| | or not the business is regularly carried on. | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for | - | | | • | | |
| | organization, check this box and stop here. | | | | | | <u> ▶ </u> |
| | tion C. Computation of Public Supp | | | (f)) | | . . | |
| 15 | Public support percentage for 2020 (line 8, | | | | | 15 | <u>%</u> |
| 16 | Public support percentage from 2019 Sche | | | | | 16 | <u></u> % |
| | tion D. Computation of Investment | | | 40 1 "" | | | |
| 17 | Investment income percentage for 2020 (lin | | | | | 17 | % |
| 18 | Investment income percentage from 2019 S | | | | | 18 | % |
| 19 a | 331/3% support tests - 2020. If the org | - | | | | | |
| _ | 17 is not more than 331/3%, check this | | | | | | |
| b | 331/3% support tests - 2019. If the orga | | | | • | | |
| | line 18 is not more than 331/3%, check | | • | • | . , | | |
| 20 | Private foundation. If the organization d | iia not check a | a box on line 1 | 4, 19a, or 19b, | check this box | and see instruc | tions |

0081863

Schedule A (Form 990 or 990-EZ) 2020 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
 - **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
|-------------|-----|-----|----|
|) / | | | |
| | 1 | | |
| s d | | | |
| | 2 | | |
| r | 3a | | |
| ł e | | | |
|) | 3b | | |
| ' | 3с | | |
| f | 4a | | |
| า ว | | | |
| ' | 4b | | |
| n d | | | |
| ' | 4c | | |
| " J | | | |
| ; | | | |
| | 5a | | |
| , | 5b | | |
| | 5c | | |
| o d r | | | |
| | 6 | | |
| r / | | | |
| | 7 | | |
|) | 8 | | |
| 9 | | | |
| | 9a | | |
| 1 | 9b | | |
| t | | | |
| | 9с | | |
| n H | | | |
| | 10a | | |
|) | 10b | | |

Page 5 Schedule A (Form 990 or 990-F7) 2020

| Ocneau | 16 A (1 61111 330 61 330 E.Z.) 2020 | | | age O |
|--------|--|----------|----------|--------------|
| Part | Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. | 11c | | |
| Secti | on B. Type I Supporting Organizations | 116 | | |
| Ocoti | on B. Type reapporting organizations | | Yes | No |
| | | | 103 | 110 |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | V | NI - |
| | | | Yes | NO |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | <u> </u> | | |
| | <u></u> | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of | | | |
| | the organization's governing documents in effect on the date of notification, to the extent not previously | | | |
| | provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in line 2, above, did the organization's supported organizations have | | | |
| | a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | | | |
| Sacti | on E. Type III Functionally Integrated Supporting Organizations | 3 | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins | etructi | one) | |
| a | The organization satisfied the Activities Test. Complete line 2 below. | ,u ucu | OH3). | |
| b | The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see | e instr | ructions | s). |
| _ | | | Yes | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | | |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in Part VI. | 20 | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | 3a | | |
| D | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

Schedule A (Form 990 or 990-EZ) 2020 Page **6**

| Pa | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations | | | | | | |
|----|--|-----------|--------------------------|--------------------------------|--|--|--|
| 1 | 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See | | | | | | |
| | instructions. All other Type III non-functionally integrated supporting organia | zations r | nust complete Sectio | ns A through E. | | | |
| Se | ection A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | | | |
| 1 | Net short-term capital gain | 1 | | | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | | | |
| 3 | Other gross income (see instructions) | 3 | | | | | |
| 4 | Add lines 1 through 3. | 4 | | | | | |
| 5 | Depreciation and depletion | 5 | | | | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | | | | |
| _7 | | 7 | | | | | |
| _8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | | | | |
| Se | ection B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | | | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | | | | |
| а | Average monthly value of securities | 1a | | | | | |
| b | Average monthly cash balances | 1b | | | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | | | |
| C | Total (add lines 1a, 1b, and 1c) | 1d | | | | | |
| | | | | | | | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | 1e | | | | | |
| _2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | | | |
| 3 | Subtract line 2 from line 1d. | 3 | | | | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | | | |
| 6 | Multiply line 5 by 0.035. | 6 | | | | | |
| 7 | Recoveries of prior-year distributions | 7 | | | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | | | |
| Se | ection C - Distributable Amount | | | Current Year | | | |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | | | | |
| 2 | Enter 0.85 of line 1. | 2 | | | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | | | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | | | | |
| 5 | Income tax imposed in prior year | 5 | | | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | | | | |
| 7 | | | ated Type III supporting | n organization | | | |
| - | (see instructions). | .,cgrc | Jpo iii odpportii (| g 0. gann <u>a</u> aaon | | | |

Schedule A (Form 990 or 990-EZ) 2020 Page **7**

| Part | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) | | | | | | |
|------|--|-------------------------------------|---------|----|--------------|--|--|
| Sect | ion D - Distributions | | | | Current Year | | |
| 1 | Amounts paid to supported organizations to accomplish e | xempt purposes | | 1 | | | |
| 2 | Amounts paid to perform activity that directly furthers exe | mpt purposes of support | ed | | | | |
| | organizations, in excess of income from activity | | | 2 | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | oses of supported organi | zations | 3 | | | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required - p | provide details in Part VI) | | 5 | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is resp | onsive | | | | |
| | (provide details in Part VI). See instructions. | | | 8 | | | |
| 9 | Distributable amount for 2020 from Section C, line 6 | | | 9 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | | | |
| | | | (ii) | | /iii\ | | |

| Secti | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2020 | (iii) Distributable Amount for 2020 |
|----------|--|-----------------------------|--|---|
| 1 | Distributable amount for 2020 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2020 | | | |
| | (reasonable cause required - explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2020 | | | |
| а | From 2015 | | | |
| b | From 2016 | | | |
| С | From 2017 | | | |
| d | From 2018 | | | |
| е | From 2019 | | | |
| f | Total of lines 3a through 3e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2020 distributable amount | | | |
| i | Carryover from 2015 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | |
| 4 | Distributions for 2020 from | | | |
| | Section D, line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2020 distributable amount | | | |
| C | Remainder. Subtract lines 4a and 4b from line 4. | | | |
| 5 | Remaining underdistributions for years prior to 2020, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | |
| | greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2020. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2021. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2016 | | | |
| b | Excess from 2017 | | | |
| С | Excess from 2018 | | | |
| d | Excess from 2019 | | | |
| <u>e</u> | Excess from 2020 | | | |

Schedule A (Form 990 or 990-EZ) 2020 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2020

Employer identification number

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION 43-1181566 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number 43-1181566

| Part I Contributors (see instru | ctions). Use duplicate copies | of Part I if additional space is needed. |
|---------------------------------|-------------------------------|--|
|---------------------------------|-------------------------------|--|

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---|
| 1_ | N/A | \$925,426. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | N/A | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3_ | N/A | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | N/A | | Person X |
| | | \$108,664. | Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | \$ | Noncash (Complete Part II for |
| | | (c) | Noncash (Complete Part II for noncash contributions.) |
| No. | Name, address, and ZIP + 4 | (c) Total contributions | Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for |

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number 43-1181566

| Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | | |
|---|-----------------------------------|----------------------------|--|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| 7 | N/A | \$\$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| 8 | N/A | \$\$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |

Name of organization UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number 43-1181566

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|---------------------------|--|---|----------------------|
| 6 | STOCK/SECURITIES | | |
| | | \$138,883. | VAR |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | ¢. | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | \$ | |

Name of organization UNIVERSITY OF CENTRAL MISSOURI FOUNDATION **Employer identification number** 43-1181566 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

2020
Open to Public Inspection

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number UNIVERSITY OF CENTRAL MISSOURI FOUNDATION 43-1181566 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

▶ \$

Schedule D (Form 990) 2020 Page

| | rt Organizations Maintaini | ng Collections of | Art Historical Tre | asures or Other | Similar Assets (| continu | | age Z |
|-----|---|-------------------------|-------------------------|------------------------|----------------------|------------|-------|---------------------|
| 3 | Using the organization's acquisition | | | | <u>.</u> | | | f its |
| • | collection items (check all that app | | 7.1101 1000140, 011001 | carry or the renew | mg that make eigh | mount | u00 0 | |
| а | Public exhibition | .,,, | d Loan o | or exchange prograr | n | | | |
| b | | | | | | | | |
| С | Preservation for future gene | rations | | | | | | |
| 4 | Provide a description of the organ | | and explain how t | hev further the ord | anization's exemp | t purpos | se in | Part |
| - | XIII. | | | | , | | | |
| 5 | During the year, did the organization | on solicit or receive o | lonations of art. histo | orical treasures, or o | other similar | | | |
| | assets to be sold to raise funds rath | | | | | Yes | | No |
| Pa | rt IV Escrow and Custodial A | | · | <u> </u> | | | | |
| | Complete if the organiza | | s" on Form 990, F | Part IV, line 9, or re | eported an amour | nt on Fo | orm | |
| | 990, Part X, line 21. | | | | | | | |
| 1a | Is the organization an agent, trus | tee, custodian or o | ther intermediary fo | or contributions or | other assets not | | | |
| | included on Form 990, Part X? | | | | [| Yes | | No |
| b | If "Yes," explain the arrangement i | n Part XIII and comp | lete the following tab | ole: | | | | |
| | | | | | Amount | | | |
| С | Beginning balance | | | 1c | | | | |
| d | Additions during the year | | | 1d | | | | |
| е | Distributions during the year | | | 1e | | | | |
| f | Ending balance | | | | | | | |
| | Did the organization include an am | | | | _ | Yes | | No |
| b | If "Yes," explain the arrangement i | n Part XIII. Check he | ere if the explanation | has been provided | on Part XIII | | | |
| Pa | rt V Endowment Funds. | | | | | | | |
| | Complete if the organiza | | | | | | | |
| | | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four | | |
| 1a | Beginning of year balance | 50,985,260. | 48,936,456. | 45,400,884. | 42,890,675. | | | 036. |
| b | Contributions | 4,140,184. | 1,913,254. | 3,144,425. | 1,214,186. | 1, | 700, | 306. |
| С | Net investment earnings, gains, | 11 406 505 | 1 505 500 | 1 550 560 | 0.650.000 | | 0.65 | 510 |
| | and losses | 11,486,797. | 1,507,532. | 1,752,569. | 2,658,998. | | | $\frac{712}{600}$. |
| d | Grants or scholarships | 1,140,394. | 1,011,578. | 1,051,191. | 1,039,216. | | 977, | 622. |
| е | Other expenditures for facilities | 060 675 | 205 700 | 204 506 | 200 200 | | 270 | F 0 7 |
| | and programs | 268,675. | 325,709. | 284,506. | 300,229. | | | 527. |
| f | Administrative expenses | 76,650. 65,126,522. | 34,695. 50,985,260. | 25,725. 48,936,456. | 23,530. | | | 230. |
| g | End of year balance | | | | | 42, | 590, | 675. |
| 2 | Provide the estimated percentage | | end balance (line 1g, | column (a)) held as: | : | | | |
| a | Board designated or quasi-endown Permanent endowment ► 42.8 | | _% | | | | | |
| D | Term endowment ► 49.0730 | | | | | | | |
| C | The percentages on lines 2a, 2b, a | • | 1000/ | | | | | |
| 3 2 | Are there endowment funds not in | | | are held and admin | istored for the | | | |
| Ja | organization by: | the possession of the | ie organization that | are nelu anu aumin | iistered for the | Γ | Yes | No |
| | (i) Unrelated organizations | | | | | 3a(i) | | X |
| | (ii) Related organizations | | | | | 3a(ii) | | X |
| h | If "Yes" on line 3a(ii), are the relate | | | | | 3b | | |
| 4 | Describe in Part XIII the intended u | · · | • | | | | | |
| | rt VI Land, Buildings, and Equ | uipment. | | | | | | |
| | Complete if the organize | ation answered "Yo | | | | | | |
| | Description of property | (a) Cost or (invest | | | cumulated (deciation | l) Book va | llue | |
| 1a | Land | , | , (6 | , 23611 | | | | |
| | Buildings | | | | | | | |
| | Leasehold improvements | | | | | | | |
| d | Equipment | | | | | | | |
| е | Other | | | | | | | |
| | I. Add lines 1a through 1e. (Column | | n 990, Part X, columi | n (B), line 10c.) | | | | |

Schedule D (Form 990) 2020

| Part VII | Investments - Other Securities. | | | Page 3 |
|--------------------------|--|-------------------------|--|--------------------|
| . a. c v ii | Complete if the organization answere | ed "Yes" on Form 99 | 0, Part IV, line 11b. See Form 990, | , Part X, line 12. |
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuat Cost or end-of-year mark | |
| (1) Financi | al derivatives | | | |
| (2) Closely | held equity interests | | | |
| | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| Total. (Colum | n (b) must equal Form 990, Part X, col. (B) line 12.) 🔒 🕨 | | | |
| Part VIII | Investments - Program Related. | | | |
| | Complete if the organization answere | ed "Yes" on Form 99 | 0, Part IV, line 11c. See Form 990, | Part X, line 13. |
| | (a) Description of investment | (b) Book value | (c) Method of valuat Cost or end-of-year mark | |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| <u>(5)</u> | | | | |
| (6) | | | | |
| <u>(7)</u> (8) | | | | |
| (9) | | | | |
| | n (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX | Other Assets. | 1 | | |
| | Complete if the organization answere | ed "Yes" on Form 99 | 0, Part IV, line 11d. See Form 990, | Part X, line 15. |
| | (a) D | escription | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| <u>(5)</u> | | | | |
| <u>(6)</u> <u>(7)</u> | | | | |
| (8) | | | | |
| (9) | | | | |
| | umn (b) must equal Form 990, Part X, col. (B) | line 15.) | | |
| Part X | Other Liabilities. Complete if the organization answere | ed "Yes" on Form 99 | 0, Part IV, line 11e or 11f. See For | m 990, Part X, |
| | line 25. | | | |
| 1. (1) Fada | | iption of liability | | (b) Book value |
| | ral income taxes ITTIES PAYABLE | | | 1,272,478. |
| (2) ANNU (3) | TITES FAIADUE | | | 1,2/2,4/0. |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| | mn (b) must equal Form 990, Part X, col. (B) line 25 | | | 1,272,478. |
| | or uncertain tax positions. In Part XIII, provide th | | | |
| organization | 's liability for uncertain tax positions under FASE | 3 ASC 740. Check here i | t the text of the footnote has been provide | led in Part XIII . |

Page 4 Schedule D (Form 990) 2020

| | C D (1 0111 000) 2020 | | | | 1 age 4 |
|--------|--|--------|---|---------|----------------------|
| Part | XI Reconciliation of Revenue per Audited Financial Statements W Complete if the organization answered "Yes" on Form 990, Part IV | | | n. | |
| | | | | 1 | 20,463,070. |
| 1 2 | Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | • | 20710370701 |
| a | Net unrealized gains (losses) on investments | 2a | 8,427,659. | | |
| b | Donated services and use of facilities | 2b | 959,271. | | |
| С | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | | | 0 206 020 |
| е | Add lines 2a through 2d | | | 2e | 9,386,930. |
| 3 | Subtract line 2e from line 1 | , | | 3 | 11,076,140. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 110,523. | | |
| a b | Other (Describe in Part XIII.) | 4b | -557,523. | - | |
| C | Add lines 4a and 4b | | | 4c | -447,000. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 10,629,140. |
| Part | | | | ırn. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV | | | | 5,574,622. |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 5,5/4,022. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 2a | 959,271. | | |
| a b | Donated services and use of facilities | 2b | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| C | Other losses. | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 557,523. | | |
| е | Add lines 2a through 2d | | | 2e | 1,516,794. |
| 3 | Subtract line 2e from line 1 | | | 3 | 4,057,828. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | 110 502 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 110,523. | | |
| b | Other (Describe in Part XIII.) | 4b | | 4c | 110,523. |
| С 5 | Add lines 4a and 4b | | | 5 | 4,168,351. |
| | XIII Supplemental Information. | | | | |
| Provid | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; | Part I | /, lines 1b and 2b; F | Part V, | line 4; Part X, line |
| | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro | ovide | any additional inform | nation | • |
| SEE | PAGE 5 | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS:

ENDOWMENT FUNDS ARE INVESTED WITH THE OBJECTIVE OF CREATING A FLOW OF REASONABLY STABLE AND PREDICTABLE INVESTMENT RETURNS TO MEET THE CURRENT AND FUTURE PROGRAM OR EXPENDITURE NEEDS DESIGNATED BY THE DONOR.

SCHEDULE D, PART X, LINE 2

UNCERTAIN TAX POSITIONS:

MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

SCHEDULE D, PART XI, LINE 4B

AMOUNTS INCLUDED ON FORM 990, PART VIII, LINE 12, BUT NOT ON LINE 1:

\$ (557,523) SPECIAL EVENTS EXPENSE

SCHEDULE D, PART XII, LINE 2D

AMOUNTS INCLUDED ON LINE 1 BUT NOT ON FORM 990, PART IX, LINE 25:

557,523 SPECIAL EVENTS EXPENSE

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection

| Name of th | e organization | | | | | Employer identification | on number |
|----------------|--|--|-----------|-------------------------------------|-----------------------------------|--|---|
| UNIVER | SITY OF CENTRAL MISSOUR | RI FOUNDATION | | | | 43-1181566 | |
| Part I | Fundraising Activities. Com Form 990-EZ filers are not re | | | | Yes" on Form 99 | 90, Part IV, line 1 | 7. |
| 1 Inc | dicate whether the organization ra | <u> </u> | | | activities. Check a | all that apply. | |
| а | Mail solicitations | e | | _ | non-government g | | |
| b | Internet and email solicitations | f | | | government grant | | |
| c | Phone solicitations | g g | | | ising events | | |
| d | In-person solicitations | 9 | оро | nai ranara | ionig evente | | |
| 2a Did or b If | d the organization have a written of key employees listed in Form 990 "Yes," list the 10 highest paid ind mpensated at least \$5,000 by the | D, Part VII) or entity ividuals or entities | in connec | tion with p | rofessional fundra | ising services? | Yes No fundraiser is to be |
| ı | (i) Name and address of individual or entity (fundraiser) | (ii) Activity | custody o | draiser have or control of outions? | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in | (vi) Amount paid to (or retained by) organization |
| | | | Yes | No | | col. (i) | o.gazato |
| 1 | | | 100 | | | | |
| 2 | | | | | | | |
| 3 | | | | | | | |
| 4 | | | | | | | |
| 5 | | | | | | | |
| J | | | | | | | |
| 6 | | | | | | | |
| 7 | | | | | | | |
| 8 | | | | | | | |
| 9 | | | | | | | |
| 10 | | | | | | | |
| Total _ | | _L | | • | | | |
| 3 Lis | st all states in which the organizagistration or licensing. | | | | contributions or | has been notified | it is exempt from |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Schedule G (Form 990 or 990-EZ) 2020

Page 2

| | | events with gross receipts gre | (a) Event #1 ATHLETIC AUCTIO | (b) Event #2 FIRST PITCH | (c) Other events 7. | (d) Total events (add col. (a) through |
|------------------------|----------|---|---|---|---------------------|--|
| a | | | (event type) | (event type) | (total number) | col. (c)) |
| Revenue | 1 | Gross receipts | 285,493. | 80,895. | 156,710. | 523,098 |
| Re | 2 | Less: Contributions | 173,900. | 73,257. | 123,558. | 370,715 |
| | <u> </u> | Gross income (line 1 minus line 2) | 111,593. | 7,638. | 33,152. | 152,383 |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | 3,576. | 3,576 |
| Direct Expenses | 6 | Rent/facility costs | | | 25,746. | 25,746 |
| t Expe | 7 | Food and beverages | 36,399. | 9,892. | 51,001. | 97,292 |
| Direc | 8 | Entertainment | | | 3,827. | 3,827 |
| | 9 | Other direct expenses | 157,805. | 31,952. | 237,325. | 427,082 |
| Pa | 11 | Direct expense summary. Add lin Net income summary. Subtract li Gaming. Complete if the org \$15,000 on Form 990-EZ, lin | ne 10 from line 3, colu anization answered " | umn (d) | <u> </u> | 557,523 -405,140 reported more than |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Rev | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| Expenses | 3 | Noncash prizes | | | | |
| Direct I | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes% No | Yes% No | |
| | 7 | Direct expense summary. Add lin | es 2 through 5 in colu | ımn (d) | | |
| | 8 | Net gaming income summary. Su | ubtract line 7 from line | 1, column (d) | <u> </u> | |
| 9 a b | | Enter the state(s) in which the org Is the organization licensed to con If "No," explain: | duct gaming activities | in each of these state | es? | Yes No |
| 10a | | Were any of the organization's gamin | a licenses revoked, sus | pended, or terminated du | ring the tax year? | Yes No |

| Sched | Tule G (Form 990 or 990-EZ) 2020 |
|-------|---|
| 11 | Does the organization conduct gaming activities with nonmembers? |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity |
| | formed to administer charitable gaming? |
| 13 | Indicate the percentage of gaming activity conducted in: |
| a | The organization's facility |
| b | An outside facility |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: |
| | Name ▶ |
| | Address ▶ |
| 15 a | Does the organization have a contract with a third party from whom the organization receives gaming |
| | revenue? Yes No |
| b | |
| С | amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party: |
| · | in res, enter hame and address of the tillid party. |
| | Name ▶ |
| | Address ▶ |
| 16 | Gaming manager information: |
| | Name ▶ |
| | |
| | Gaming manager compensation ► \$ |
| | Description of services provided ▶ |
| | Director/officer |
| 17 | Mandatory distributions: |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to |
| | retain the state gaming license? |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations |
| | or spent in the organization's own exempt activities during the tax year \$ \\ \ \\$ |
| Par | Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions). |

Schedule G (Form 990 or 990-EZ) 2020

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047 2020

Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Inspection ► Go to www.irs.gov/Form990 for the latest information. Name of the organization **Employer identification number** UNIVERSITY OF CENTRAL MISSOURI FOUNDATION 43-1181566 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of 1 (a) Name and address of organization (b) EIN (h) Purpose of grant (if applicable) or government grant cash assistance noncash assistance or assistance (1) UNIVERSITY OF CENTRAL MISSOURI 44-6000293 GOVERNMENT PO BOX 800 WARRENSBURG, MO 64093 1,241,273. 430,262. FMV BOOKS, SUPPLIES SUPPORT TV STATION (2) (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)1.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

Schedule I (Form 990) (2020)

| Part III | Grants and Other Assistance to Domestic Individuals. | Complete if the organization answered | "Yes" on Form 990, Part IV, line 22. |
|----------|---|---------------------------------------|--------------------------------------|
| | Part III can be duplicated if additional space is needed. | | |

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1 SCHOLARSHIPS | 1,037. | 1,323,292. | | | |
| 2 | | | | | |
| 3 | | | | | |
| 4 | | | | | |
| 5 | | | | | |
| _ 6 | | | | | |
| 7 | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS -

TO ENSURE FUNDS ARE USED ACCORDING TO DONOR WISHES, DISBURSEMENTS ARE

REVIEWED AND APPROVED BY UNIVERSITY FUND MANAGERS AND BY THE FOUNDATION.

FOLLOWING THE SUBMISSION OF APPROPRIATE DOCUMENTATION, REIMBURSEMENTS ARE

MADE MONTHLY TO THE UNIVERSITY OF CENTAL MISSOURI THROUGH THE UNIVERSITY

OFFICE OF ACCOUNTS PAYABLE.

PROCEDURES FOR MONITORING THE USE OF SCHOLARSHIP FUNDS -

STUDENT APPLICATIONS ARE ENTERED ONLINE THROUGH UCM SCHOLARSHIP FINDER

Schedule I (Form 990) (2020)

Schedule I (Form 990) (2020)

| Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. | |
|----------|---|--|
| | Part III can be duplicated if additional space is needed. | |

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| _1 | | | | | |
| 2 | | | | | |
| _3 | | | | | |
| _4 | | | | | |
| 5 | | | | | |
| _ 6 | | | | | |
| 7 | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

(UCMSF), A PROGRAM PURCHASED FROM ACADEMIC WORKS AND LINKED TO THE

UNIVERSITY'S WEBSITE. STUDENT PROFILE INFORMATION FROM THE UNIVERSITY

DATABASE IS ADDED TO THE STUDENT'S APPLICATION. UCMSF MATCHES THE

STUDENTS BASED ON THE APPLICATION AND PROFILE DATA TO THE SCHOLARSHIPS

FOR WHICH THEY QUALIFY. SELECTION COMMITTEES REVIEW THE APPLICATIONS AND

MAKE THEIR SELECTIONS THROUGH UCMSF. AFTER BUDGET AVAILABILITY AND THANK

YOU NOTE RECEIPT HAVE BEEN VERIFIED, STUDENT FINANCIAL SERVICES AWARDS

THE SCHOLARSHIPS.

Schedule I (Form 990) (2020)

0081863

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number

43-1181566

| Part | Questions Regarding Compensation | | | |
|------|--|----------|-----|----|
| 4. | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | |
| | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | |
| | explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all | | | |
| | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line | | | |
| | 1a? | 2 | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant Compensation survey or study | | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | X |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| _ | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| _ | compensation contingent on the revenues of: | F | | Х |
| a | The organization? | 5a 5b | | X |
| b | If "Yes" on line 5a or 5b, describe in Part III. | 30 | | 21 |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| Ü | compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | Х |
| - | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed | | | |
| • | payments not described on lines 5 and 6? If "Yes," describe in Part III. | 7 | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | |
| | in Part III | 8 | | Х |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown o | f W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------------------|------|--------------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| ROGER BEST | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| UNIVERSITY PRESIDENT, EX-OFFIC | (ii) | 282,404. | 0. | 0. | 0. | 15,341. | 297,745. | 0. |
| COURTNEY GODDARD | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| EXECUTIVE DIRECTOR, EX-OFFICIO | (ii) | 184,709. | 0. | 0. | 0. | 8,034. | 192,743. | 0. |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 4 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| _ 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 11 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

Schedule J (Form 990) 2020 Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

EXECUTIVE COMPENSATION:

THE PRESIDENT OF UNIVERSITY OF CENTRAL MISSOURI, A RELATED ORGANIZATION,

IS IN CHARGE OF THE HIRING AND COMPENSATION DETERMINATION FOR THE

FOUNDATION'S EXECUTIVE DIRECTOR. THIS PROCESS IS APPROVED BY THE

UNIVERSITY OF CENTRAL MISSOURI'S BOARD OF GOVERNORS.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION 43-1181566 **Types of Property** (c) (a) (b) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art - Works of art 1 Art - Historical treasures 3 Art - Fractional interests Books and publications 5 Clothing and household 26,665. FMV X 6 Cars and other vehicles 7 Boats and planes Intellectual property 8 16. Χ 223,784. FMV Securities - Publicly traded 10 Securities - Closely held stock Securities - Partnership, LLC, 11 or trust interests Securities - Miscellaneous 12 Qualified conservation contribution - Historic 14 Qualified conservation contribution - Other 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 37. 9,084. FMV Collectibles 18 Χ 19,627. FMV 19 Food inventory 20 Drugs and medical supplies 21 22 Historical artifacts 23 Scientific specimens 24 Archeological artifacts 151,102. Other ▶(ATCH 1 25 26 Other ►(Other ►(27 28 Other ►(Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part V, Donee Acknowledgement No Yes 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required 30a X **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard Χ 31 contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Χ 32a contributions? **b** If "Yes," describe in Part II.

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

describe in Part II.

Schedule M (Form 990) (2020) Page **2**

Part II Supplem

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

NUMBER OF CONTRIBUTORS:

THE NUMBER OF CONTRIBUTIONS PROVIDED IS BASED UPON THE NUMBER OF ITEMS

CONTRIBUTED.

Schedule M (Form 990) (2020)

Schedule M (Form 990) (2020) Page 2

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

| DESCRIPTION | (A) CHECK | (B) NUMBER OF CONTRIBUTIONS | (C) REVENUES REPORTED | (D) METHOD OF DETERMINING |
|-------------------|-----------|-----------------------------|-----------------------|---------------------------|
| GOLF | X | 18. | 10,110. | FMV |
| EQUIP/SUPPLIES | X | 9. | 107,528. | FMV |
| ANIMALS | X | 1. | 1,250. | FMV |
| TICKETS/VACATIONS | X | 17. | 32,214. | FMV |
| TOTALS | _ | 45. | 151,102. | |

Schedule M (Form 990) (2020)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Inspection

43-1181566

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Employer identification number

FORM 990, PART I, LINE 5 & PART IX, LINES 7-9

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

COMPENSATION REIMBURSEMENT AGREEMENT:

INDIVIDUALS ARE EMPLOYED AND PAID BY THE UNIVERSITY OF CENTRAL MISSOURI.

COMPENSATION AND BENEFITS PAID TO SOME UNIVERSITY EMPLOYEES THAT PROVIDE

SERVICES FOR THE FOUNDATION ARE REIMBURSED BY THE FOUNDATION.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICE ACCOMPLISHMENTS:

UCM FOUNDATION PROVIDES SUPPORT TO OTHER AREAS IN THE UNIVERSITY INCLUDING KMOS-TV AND INSTRUCTIONAL/DEPARTMENTAL PROGRAMS AS DESIGNATED BY THE DONORS.

FORM 990, PART VI, SECTION A, LINE 7A

POWER TO APPOINT BOARD MEMBERS:

THE FOLLOWING BOARD MEMBER POSITIONS ARE APPOINTED TO THE ORGANIZATION'S

BOARD:

1. ONE MEMBER OF THE UNIVERSITY OF CENTRAL MISSOURI'S BOARD OF GOVERNOR'S, AS DESIGNATED BY THE PRESIDENT OF THE BOARD OF GOVERNOR'S.

- 2. THE PRESIDENT OF THE UNIVERSITY OF CENTRAL MISSOURI, OR A REPRESENTATIVE OF THEIR CHOOSING.
- 3. THE CHIEF DEVELOPMENT OFFICER FOR THE UNIVERSITY OF CENTRAL MISSOURI SERVES AS THE EXECUTIVE DIRECTOR OF THE FOUNDATION AND IS APPOINTED BY THE PRESIDENT OF THE UNIVERSITY.

Name of the organization
UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

Employer identification number 43-1181566

FORM 990, PART VI, SECTION B, LINE 11B

FORM 990 REVIEW PROCESS:

THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM BASED ON THE AUDITED FINANCIAL STATEMENTS AND INFORMATION PROVIDED BY THE ACCOUNTING DEPARTMENT OF THE ORGANIZATION. THE FORM 990 WILL INITIALLY BE INTERNALLY REVIEWED. AFTER THIS REVIEW, THE PUBLIC DISCLOSURE COPY OF THE FORM 990 WILL BE PRESENTED TO THE AUDIT COMMITTEE AT ITS COMMITTEE MEETING. AFTER THE AUDIT COMMITTEE APPROVES THE PUBLIC DISCLOSURE COPY, IT WILL BE EMAILED TO ALL OTHER MEMBERS, ALLOWING FOR THE OPPORTUNITY TO ASK QUESTIONS, MAKE COMMENTS, OR REQUEST CHANGES BEFORE THE FILING OF THE FINAL FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C

CONFLICT OF INTEREST POLICY COMPLIANCE:

BOARD OFFICERS AND MEMBERS MUST FILE AN ANNUAL WRITTEN DISCLOSURE

STATEMENT FOR ANY CONFLICT OF INTEREST. A CONFLICT OF INTEREST DISCLOSURE

FORM IS DISTRIBUTED TO THE OFFICERS AND MEMBERS ANNUALLY AT A BOARD

MEETING.

BEFORE A BOARD MEMBER BEGINS HIS OR HER SERVICE WITH THE FOUNDATION, HE

OR SHE SHALL FILE WITH THE GOVERNANCE COMMITTEE (COMMITTEE) OF THE

FOUNDATION A LIST OF HIS OR HER PRINCIPAL BUSINESS ACTIVITIES, AS WELL AS

INVOLVEMENT WITH OTHER CHARITABLE AND BUSINESS ORGANIZATIONS, VENDOR OR

BUSINESS INTEREST, OR WITH ANY OTHER ASSOCIATIONS THAT MIGHT PRODUCE A

CONFLICT OF INTEREST.

IN ADDITION TO THE DISCLOSURE REQUIRED BY THE PREVIOUS PARAGRAPH, EACH MEMBER IS UNDER AN OBLIGATION TO THE FOUNDATION, TO HIS OR HER FELLOW VOLUNTEERS, AND TO THE UNIVERSITY SERVED BY THE FOUNDATION TO INFORM THE FOUNDATION OF ANY POSITION HE OR SHE HOLDS OR OF ANY BUSINESS OR A VOCATIONAL ACTIVITY THAT MAY RESULT IN A POSSIBLE CONFLICT OF INTEREST OR BIAS FOR OR AGAINST A PARTICULAR GRANTEE, ACTION OR POLICY, AT THE TIME SUCH GRANT, ACTION OR POLICY IS UNDER CONSIDERATION BY THE BOARD. ANY DUALITY OR POSSIBLE CONFLICT OF INTEREST ON THE PART OF ANY MEMBER SHALL BE DISCLOSED THE COMMITTEE AND MADE A MATTER OF RECORD AS SOON AS THE ISSUE IN QUESTION IS RAISED AND A POSSIBLE CONFLICT IS KNOWN.

WHEN THE BOARD IS TO DECIDE UPON AN ISSUE ABOUT WHICH A MEMBER HAS AN UNAVOIDABLE CONFLICT OF INTEREST, THAT MEMBER SHALL PHYSICALLY ABSENT HERSELF OR HIMSELF WITHOUT COMMENT FROM NOT ONLY THE VOTE, BUT ALSO FROM THE DELIBERATION, UNLESS DIRECTLY REQUESTED BY THE (PRESIDENT) OR RELEVANT COMMITTEE TO PROVIDE FACTUAL INFORMATION OR ANSWER FACTUAL QUESTIONS THAT MAY ASSIST THE BOARD OR COMMITTEE IN MAKING A WISE DECISION. IN NO CASE SHALL THAT BOARD MEMBER VOTE ON SUCH MATTER OR ATTEMPT TO EXERT PERSONAL INFLUENCE IN CONNECTION THEREWITH. DISCLOSURE AND ABSTENTION SHALL BE RECORDED IN THE MINUTES OF THE MEETING(S) AT WHICH THE ISSUE IS DISCUSSED AND DECIDED. IN ANY SITUATION NOT SPECIFICALLY COVERED BY THE PREVIOUS SECTIONS OF THIS POLICY, MEMBERS SHALL CONSIDER CAREFULLY ANY POTENTIAL CONFLICT OF THEIR PERSONAL INTEREST WITH THE INTERESTS OF THE FOUNDATION AND REFRAIN FROM ANY ACTION THAT MIGHT BE PERCEIVED AS AN ACTUAL OR APPARENT CONFLICT OF INTEREST.

Name of the organization
UNIVERSITY OF CENTRAL MISSOURI FOUNDATION
Employer identification number
43-1181566

FORM 990, PART VI, SECTION C, LINE 19

DOCUMENT AVAILABILITY:

THE FOUNDATION MAKES ITS GOVERNING DOCUMENTS, POLICIES AND AUDITED FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. THE FOUNDATION CURRENTLY HAS ITS AUDITED FINANCIAL STATEMENTS AND POLICIES ON ITS WEBSITE.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS:

\$ 95,917 ACTUARIAL GAIN ON ANNUITY OBLIGATIONS

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service

OMB No. 1545-0047 Open to Public Inspection

Name of the organization Employer identification number UNIVERSITY OF CENTRAL MISSOURI FOUNDATION 43-1181566

| Primary activity | Legal domicile (state or foreign country) | Total income | (e) End-of-year assets | (f) Direct controlling entity |
|------------------|---|--------------|---------------------------|--|
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 conti | g) 512(b)(13) rolled ity? |
|--|-------------------------|---|----------------------------|--|-------------------------------|-----------------|------------------------------------|
| | | | | | | Yes | No |
| (1) UNIVERSITY OF CENTRAL MISSOURI 44-6000293 | | | | | | | |
| PO BOX 800 WARRENSBURG, MO 64093 | UNIVERSITY | MO | | | N/A | | X |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

JSA

Schedule R (Form 990) 2020 Page **2**

| Part III Identification of Relation because it had one or | | | | | | nswered "Yes" | on I | Form | n 990, Part IV, | line | 34, | |
|---|--------------------------------|---|-------------------------------|---|---------------------------------|--|---------|-----------------------------|---|------|--------------------------------|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | (g) Share of end-of- year assets | Disprop | h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene | i) eral or aging ner? | (k) Percentage ownership |
| | | oounity) | | , | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | Section 512(b)(13) controlled entity? |
|--|-------------------------|---|---------------------------|---|---------------------------------|---------------------------------------|--------------------------------|--|
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| (6) | | | | | | | | |
| (7) | | | | | | | | |

Schedule R (Form 990) 2020

| Schedule R (F | Form 990) 2020 | Page • |
|---------------|---|--------|
| Part V | Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. | |

| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No | |
|-----|--|--------------------------|-------------------------------|-------------|----------------|---------|----|--|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more r | elated organizations lis | sted in Parts II-IV? | | | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | Х | | |
| b | Gift, grant, or capital contribution to related organization(s) | | | | 1b | Х | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X | |
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | Х | | |
| | Loans or loan guarantees by related organization(s) | | | | 1e | | X | |
| | | | | | | | | |
| f | f Dividends from related organization(s) | | | | | | | |
| g | | | | | 1g | | X | |
| h | Purchase of assets from related organization(s) | | | | 1h | | X | |
| i | Exchange of assets with related organization(s) | | | | 1i | | X | |
| j | Lease of facilities, equipment, or other assets to related organization(s). | | | | 1j | | X | |
| | | | | | | | | |
| k | k Lease of facilities, equipment, or other assets from related organization(s) | | | | | | | |
| - 1 | I Performance of services or membership or fundraising solicitations for related organization(s) | | | | | | | |
| m | Performance of services or membership or fundraising solicitations by related organization(s). | | | | 1m | | X | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | X | | |
| | Sharing of paid employees with related organization(s) | | | | 10 | Х | | |
| | | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | X | | |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | | Х | |
| | | | | | | | | |
| | Other transfer of cash or property to related organization(s) | | | | 1r | | X | |
| s | Other transfer of cash or property from related organization(s) | | <u> </u> | | 1s | | Х | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete t | his line, including cove | ered relationships and transa | action thre | shold | s. | | |
| | (a) Name of related organization | (b) Transaction | (c) Amount involved | Method | (d) of dete | erminin | a | |
| | | type (a-s) | | | unt invo | | 5 | |
| | | | | | | | | |
| (1) | | | | | | | | |
| | | | | | | | | |
| (2) | | | | | | | | |

(3) (4)

(5) (6)

JSA

Schedule R (Form 990) 2020

Schedule R (Form 990) 2020

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | Are all sec 501 organiz | partners etion (c)(3) eations? | (f) Share of total income | (g) Share of end-of-year assets | Dispro | (h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana part | i) eral or aging ner? | (k) Percentage ownership |
|--------------------------------------|-----------------------------|---|---|----------------------------------|---|---------------------------------|--|--------|------------------------------|---|----------------------|--------------------------------|--------------------------------|
| | | | sections 512 - 514) | Yes | No | | | Yes | No | (1 01111 1003) | Yes | No | |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | |

Schedule R (Form 990) 2020

Schedule R (Form 990) 2020 Page 5

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Form **990-T**

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

OMB No. 1545-0047

| Department of | the | Treasury |
|----------------|------|----------|
| Internal Reven | ue S | ervice |

| | | For cale | ndar year 2020 or other tax year beginning $07/01$, 2020, and ending $06/30$, 20 | 2 1 | 20 2 0 |
|------------|------------------------|-------------|--|---------------|--|
| Depar | tment of the Treasury | | ► Go to www.irs.gov/Form990T for instructions and the latest information. | | |
| | al Revenue Service | ▶ Do | not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3 | 3). | Open to Public Inspection for 501(c)(3) Organizations Only |
| A _ | Check box if | | Name of organization (Check box if name changed and see instructions.) |) E | mployer identification number |
| | address changed. | | UNIVERSITY OF CENTRAL MISSOURI FOUNDATION | 4 | 3-1181566 |
| ВЕх | empt under section | Print | Number, street, and room or suite no. If a P.O. box, see instructions. | | roup exemption number |
| Х | 501(C <u>)(</u> 3) | or Type | SMISER ALUMNI CENTER, UCM | (S | ee instructions) |
| | 408(e) 220(e) | | City or town, state or province, country, and ZIP or foreign postal code | | |
| | 408A 530(a) | | WARRENSBURG, MO 64093 | : [| Check box if an amended return. |
| | 529(a) 529A | С Воо | k value of all assets at end of year | | an amended return. |
| G C | heck organization t | | X 501(c) corporation 501(c) trust 401(a) trust Other trust | | Applicable reinsurance entity |
| | heck if filing only to | - | Claim credit from Form 8941 Claim a refund shown on Form 24 | | |
| | | | ation filing a consolidated return with a 501(c)(2) titleholding corporation | | |
| J E | nter the number of | attached | Schedules A (Form 990-T) | | |
| K D | uring the tax year, | was the | corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? | | Yes X No |
| | | | identifying number of the parent corporation | | |
| L T | he books are in care | e of 🕨 (| COURTNEY GODDARD Telephone number ▶ 660- | -5 | 43-8000 |
| | | | | | |
| | | Š | SMISER ALUMNI CENTER | | |
| | | | WARRENSBURG MO 64093 | | |
| Pa | ttl Total Unre | elated E | Business Taxable Income | | |
| 1 | Total of unrelat | ted busii | ness taxable income computed from all unrelated trades or businesses (see | : | |
| | instructions) | | | . ∟ | 1 -19,764. |
| 2 | | | | | 2 |
| 3 | | | | | -19,764. |
| 4 | | | see instructions for limitation rules) | | 4 |
| 5 | | | axable income before net operating losses. Subtract line 4 from line 3 | | -19,764. |
| 6 | | | ng loss. See instructions | | 6 |
| 7 | | | ness taxable income before specific deduction and section 199A deduction. | | 10 764 |
| | | | | | 7 -19,764. |
| 8 | | | ally \$1,000, but see instructions for exceptions) | | 8 |
| 9 | | | uction. See instructions | | 9 |
| 10 | | | es 8 and 9 | - ⊢ | 10 |
| 11 | | | able income. Subtract line 10 from line 7. If line 10 is greater than line 7, | | 0 |
| _ | | | | - | 11 0. |
| | rt II Tax Com | | | $\overline{}$ | |
| 1 | _ | | corporations. Multiply Part I, line 11 by 21% (0.21) | ▶ | 1 |
| 2 | | Г | rates. See instructions for tax computation. Income tax on the amount on | | |
| | Part I, line 11 from | - | Tax rate schedule or Schedule D (Form 1041) ▶ | - | 2 |
| 3 | | | S | - | 3 |
| 4 | | | structions | | 4 |
| 5 | | | trusts only). | | 5 |
| 6 7 | | | lity income. See instructions 6 to line 1 or 2, whichever applies | • - | 7 |
| | i viai. Auu iiiies a | , unouuli | | - 1 | |

For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2020)

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

| filing of this | s form, visit www.irs.gov/e-file-providers/e-file-i | for-charities | a-and-non-profits. | | | | | | | |
|--|---|---|---|-------------------------------|----------|--------------------------|--|--|--|--|
| Automatic | c 6-Month Extension of Time. Only subm | it original | (no copies needed). | | | | | | | |
| • | tions required to file an income tax return othe form 7004 to request an extension of time to f | | , , | 0-C filers), partnerships, | REMIC | s, and trusts | | | | |
| Type or | Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) | | | | | | | | | |
| print | UNIVERSITY OF CENTRAL MISSOUR | I FOUNDA | ATION | 43-118156 | 6 | | | | | |
| File by the due date for | Number, street, and room or suite no. If a P.O. bo | x, see instru | ctions. | | | | | | | |
| iling your | SMISER ALUMNI CENTER, UCM | · | | | | | | | | |
| return. See nstructions. | City, town or post office, state, and ZIP code. For WARRENSBURG, MO 64093 | City, town or post office, state, and ZIP code. For a foreign address, see instructions. WARRENSBURG, MO 64093 | | | | | | | | |
| Enter the R | teturn Code for the return that this application | is for (file | a separate application fo | or each return) | | 0 7 | | | | |
| Application | 1 | Return | Application | | | Return | | | | |
| s For | | Code | Is For | | | Code | | | | |
| | or Form 990-EZ | 01 | Form 990-T (corporat | ion) | | 07 | | | | |
| Form 990-E | | 02 | Form 1041-A | | | 08 | | | | |
| | (individual) | 03 | Form 4720 (other tha | n individual) | | 09 | | | | |
| Form 990-PF 04 Form 5227 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 | | | | | 10 | | | | | |
| Form 990-T (sec. 401(a) or 408(a) trust) | | | Form 6069 | | | 11 | | | | |
| -orm 990- | Γ (trust other than above) COURTNEY GODDAR | 06 | Form 8870 | | | 12 | | | | |
| Telephore If the orgeting If this is for the who a list with the | ks are in the care of ► SMISER ALUMNI Come No. ► 660 543-8000 ganization does not have an office or place of for a Group Return, enter the organization's foole group, check this box ► In the names and TINs of all members the extension of the care of th | business ir ur digit Gro f it is for pa ion is for. | Fax No. n the United States, checoup Exemption Number (art of the group, check the control of the group). | ck this box | and | If this is d attach | | | | |
| • | est an automatic 6-month extension of time u | | | 22 , to file the exempt | organi | zation return | | | | |
| ▶ X 2 If the | calendar year 20 or tax year entered in line 1 is for less than 12 m Change in accounting period | <u>′01</u> , 20 <u>20</u> | O, and ending | 06/30_, eturn Final return | | _· | | | | |
| | application is for Forms 990-BL, 990-PF, 9 | 90-T, 4720 | O, or 6069, enter the | tentative tax, less any | | | | | | |
| nonre | fundable credits. See instructions. | | | | 3a \$ | 0. | | | | |
| b If this | s application is for Forms 990-PF, 990-T, | 4720, o | r 6069, enter any re | efundable credits and | | | | | | |
| estima | ated tax payments made. Include any prior yea | ar overpayn | nent allowed as a credit | • | 3b \$ | 0. | | | | |
| c Balan | ce due. Subtract line 3b from line 3a. Include | your paym | ent with this form, if re | quired, by using EFTPS | | | | | | |
| (Elect | ronic Federal Tax Payment System). See instru | ictions. | | | 3c \$ | 0. | | | | |
| Caution: If yo | ou are going to make an electronic funds withdrawa | l (direct deb | it) with this Form 8868, se | ee Form 8453-EO and Form | า 8879-E | O for payment | | | | |
| nstructions. | | | | | | | | | | |
| For Privacy | Act and Paperwork Reduction Act Notice, see instr | ructions. | | | Form 88 | 868 (Rev. 1-2020) | | | | |

JSA

JSA 0X2741 1.000

| Form | 990-T (20 | 20) UNIVERSITY O. | F CENTRAL MIS | SOURI | FOUNDATION | | 43-11 | 81566 | Page 2 |
|----------|-----------|---|-------------------------|----------------|---------------------------|---------|--------------|---------------|-----------------|
| Par | t III | Tax and Payments | | | | | | | |
| 1 a | Foreign | tax credit (corporations attach Form 1118; trus | sts attach Form 1116), | | 1a | | | | |
| b | Other co | redits (see instructions) | | | 1b | | | | |
| С | General | business credit. Attach Form 3800 (see instruc | tions) | | 1c | | | | |
| d | Credit fo | or prior year minimum tax (attach Form 8801 or | r 8827) | [| 1d | | | | |
| е | Total cr | edits. Add lines 1a through 1d | | | | | 1e | | |
| 2 | Subtrac | t line 1e from Part II, line 7 | | | | | 2 | | |
| 3 | Other tax | ses. Check if from: Form 4255 Form 8611 | Form 8697 | Form 886 | 66 | | | | |
| | | Other (attach statement) | | | | | 3 | | |
| 4 | | x. Add lines 2 and 3 (see instructions). | • | - | | | | | |
| | section | 1294. Enter tax amount here | | | > | | 4 | | 0. |
| 5 | | et 965 tax liability paid from Form 965-A or For | | | 4 | | 5 | | |
| 6 a | Paymen | ts: A 2019 overpayment credited to 2020 | | <u></u> | 6a | | | | |
| b | 2020 es | timated tax payments. Check if section 643(g) | election applies | | 6b | | | | |
| С | Tax dep | osited with Form 8868 | | | 6c | | | | |
| d | Foreign | organizations: Tax paid or withheld at source (s | see instructions) | | 6d | | | | |
| е | | withholding (see instructions) | | | 6e | | | | |
| f | | or small employer health insurance premiums (| , | - F | 6f | | | | |
| g | | edits, adjustments, and payments: Form 2 | 439 | | | | | | |
| _ | | orm 4136 Other _ | | | | | _ | | |
| 7 | | ayments. Add lines 6a through 6g | | | | | 7 | | |
| 8 | | ed tax penalty (see instructions). Check if Form | | | | | 8 | | |
| 9 | | If line 7 is smaller than the total of lines 4, 5, | | | | | 9 | | |
| 0 | | yment. If line 7 is larger than the total of lines | | unt overpai | | | 10 | | |
| 1 Par | | s amount of line 10 you want: Credited to 2021 estime Statements Regarding Certain A | | hor Info | | unded > | 11 | | |
| | | time during the 2020 calendar year, did | | | | | • | ıthority \ | res No |
| 1 | | financial account (bank, securities, or other | - | | - | | | - L | - 110 |
| | | Form 114, Report of Foreign Bank and | · · | | _ | | | | |
| | here ► | | Tillanolai Accounts | . 11 100, | cite the name | or the | Torcigir | Country | Х |
| 2 | | the tax year, did the organization receive | ve a distribution from | om or w | as it the grantor | of or t | ransferor | to a | |
| _ | • | rust? | | | • | | | | Х |
| | | see instructions for other forms the organizatio | | | | | | | |
| 3 | - | e amount of tax-exempt interest received or ac | • | ear | | \$ | | | |
| | | organization change its method of accounting? | • | | | | | | Х |
| | | s "Yes," has the organization described | | | | | | | |
| | | in Part V | • | | | | | | |
| Par | t V | Supplemental Information | | | | | | | |
| Provi | de the ex | planation required by Part IV, line 4b. Also, prov | vide any other addition | nal informa | ation. See instruction | s. | | | |
| | | , | , | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | tru | nder penalties of perjury, I declare that I have examined the correct, and complete. Declaration of preparer (other than to | | | | | est of my | knowledge and | d belief, it is |
| Sigı | 1 N | io, correct, and complete. Decidation of property (other than to | l | Nation of will | on proparer has any known | _ | v the IRS | 3 discuss t | his return |
| Her | | | | / | | with | n the pr | eparer show | |
| | Si | gnature of officer | Date | Title | | (see | instructions | | No |
| Paid | 1 | Print/Type preparer's name | Preparer's signature | | Date | Check | if | PTIN | |
| | oarer | BRIAN D TODD | | | | self-e | mployed | P0042 | |
| | Only | Firm's name ► BKD , LLP | 0 DOW 1100 5== | | | | | 4-01602 | |
| | | Firm's address ▶ 910 E ST LOUIS #200/F | PO BOX 1190, SPR | INGFIELI | D, MO 65806-252 | Phone | no. 417 | -865-87 | /01 |

Form **990-T** (2020)

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0074

B Employer identification number

43-1181566

Department of the Treasury Internal Revenue Service

A Name of the organization

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3).

| C Ur | related business activity code (see instructions) ▶ 541800 | | D Sequence: 1 | | | of ¹ | |
|-------------|---|---------|---------------------------------------|--------|-------------|-----------------|---------------------|
| E De | escribe the unrelated trade or business ADVERTISING | | | | | | |
| Par | Unrelated Trade or Business Income | | (A) Income | | (B) Expense | es | (C) Net |
| 1a | Gross receipts or sales | | | | | | |
| b | Less returns and allowances c Balance ▶ | 1c | | | | | |
| 2 | Cost of goods sold (Part III, line 8) | 2 | | | | | |
| 3 | Gross profit. Subtract line 2 from line 1c | 3 | | | | | |
| 4a | Capital gain net income (attach Sch D (Form 1041 or Form | | | | | | |
| | 1120)) (see instructions) | 4a | | | | | |
| b | Net gain (loss) (Form 4797) (attach Form 4797) (see instructions) | 4b | | | | | |
| С | Capital loss deduction for trusts | 4c | | | | | |
| 5 | Income (loss) from a partnership or an S corporation (attach | | | | | | |
| | statement) | 5 | | | | | |
| 6 | Rent income (Part IV) | 1 | | | | | |
| 7 | Unrelated debt-financed income (Part V) | 7 | | | | | |
| 8 | Interest, annuities, royalties, and rents from a controlled | | | | | | |
| | organization (Part VI) | 8 | | | | | |
| 9 | Investment income of section 501(c)(7), (9), or (17) | | | | | | |
| | organizations (Part VII) | 9 | | | | | |
| 10 | Exploited exempt activity income (Part VIII) | 10 | 58,16 | 1 | 77,9 | 25 | -19,764. |
| 11 | Advertising income (Part IX) | | 56,10 | 1. | //,: | 725. | -19,764. |
| 12 | Other income (see instructions; attach statement) | | 58,16 | 1 | 77 (| 925. | -19,764. |
| 13 | Total. Combine lines 3 through 12 | | | | | | |
| ı aı | connected with the unrelated business income | 5 101 1 | iiiiialions on d | Guucii | ons) Dedu | 5110113 | inusi be directly |
| 1 | Compensation of officers, directors, and trustees (Part X) | | | | | 1 | |
| 2 | Salaries and wages | | | | | 2 | |
| 3 | Repairs and maintenance | | | | | 3 | |
| 4 | Bad debts | | | | | 4 | |
| 5 | Interest (attach statement) (see instructions) | | | | | 5 | |
| 6 | Taxes and licenses | | | | | 6 | |
| 7 | Depreciation (attach Form 4562) (see instructions) | | 1 1 | | | | |
| 8 | Less depreciation claimed in Part III and elsewhere on return | | | | | 8b | |
| 9 | Depletion | | · · · · · · · · · · · · · · · · · · · | | | 9 | |
| 10 | Contributions to deferred compensation plans | | | | | 10 | |
| 11 | Employee benefit programs | | | | | 11 | |
| 12 | Excess exempt expenses (Part VIII) | | | | | 12 | |
| 13 | Excess readership costs (Part IX) | | | | | 13 | |
| 14 | Other deductions (attach statement) | | | | | 14 | |
| 15 | Total deductions. Add lines 1 through 14 | | | | | 15 | |
| 16 | Unrelated business income before net operating loss deduction | . Sub | tract line 15 fro | m Part | I, line 13, | | |
| | column (C) | | | | | 16 | -19,764. |
| 17 | Deduction for net operating loss (see instructions) | | | | | 17 | |
| 18 | Unrelated business taxable income. Subtract line 17 from line | 16 | | | | | -19,764. |
| For Pa | aperwork Reduction Act Notice, see instructions. | | | | Sch | edule A | A (Form 990-T) 2020 |

| Sched | ule A (Form 990-T) 2020 UNIVERSIT | Y OF CENTRAL MI | SSOURI FOUNDATI | ON 43- | 1181566 | Page 2 |
|-------|--|-------------------------------|-------------------------------|---------------------------------------|---------|--------|
| Par | t III Cost of Goods Sold | Enter method of inver | ntory valuation | | | |
| 1 | Inventory at beginning of year | | | 1 | | |
| 2 | Purchases | | | | | |
| 3 | Cost of labor | | | | | |
| 4 | Additional section 263A costs (attach statement | | | | | |
| 5 | Other costs (attach statement) | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | |
| 7 | Inventory at end of year | | | | | |
| 8 | Cost of goods sold. Subtract line 7 from line 6. | | | | | |
| 9 | Do the rules of section 263A (with respect to pr | | | | Yes | No |
| Par | | | | | | |
| 1 | Description of property (property street address, | | | | | |
| - | A | ,,,, | (| , | | |
| | В | | | | | |
| | c | | | | | |
| | D | | | | | |
| | | Α | В | С | D | |
| 2 | Rent received or accrued | | | | | |
| a | From personal property (if the percentage of | | | | | |
| - | rent for personal property is more than 10% | | | | | |
| | but not more than 50%) | | | | | |
| b | From real and personal property (if the | | | | | |
| - | percentage of rent for personal property | | | | | |
| | exceeds 50% or if the rent is based on profit or | | | | | |
| | income) | | | | | |
| С | Total rents received or accrued by property. | | | | | |
| | Add lines 2a and 2b, columns A through D | | | | | |
| 3 | Total rents received or accrued. Add line 2c colu | umns A through D. Enter h | nere and on Part I, line 6, o | column (A) | | |
| | | ŭ | | ., | | |
| 4 | Deductions directly connected with the income | | | | | |
| | in lines 2(a) and 2(b) (attach statement) | | | | | |
| 5 | Total deductions. Add line 4 columns A through | D. Enter here and on Par | t I, line 6, column (B) | | | |
| | | | | | | |
| Par | t V Unrelated Debt-Financed Income | (see instructions) | | | | |
| 1 | Description of debt-financed property (street add | lress, city, state, ZIP code) | . Check if a dual-use (see | instructions) | | |
| | A | | | | | |
| | В | | | | | |
| | С | | | | | |
| | D | | | | | |
| | | Α | В | С | D | |
| 2 | Gross income from or allocable to debt-financed | | | | | |
| | property | | | | | |
| 3 | Deductions directly connected with or allocable | | | | | |
| | to debt-financed property | | | | | |
| а | Straight line depreciation (attach statement) | | | | | |
| b | Other deductions (attach statement) | | | | | |
| С | Total deductions (add lines 3a and 3b, | | | | | |
| | columns A through D) | | | | | |
| 4 | Amount of average acquisition debt on or allocable | | | | | |
| | to debt-financed property (attach statement) | | | | | |
| 5 | Average adjusted basis of or allocable to debt- | | | | | |
| | financed property (attach statement) | | | | | |
| 6 | Divide line 4 by line 5 | % | % | % | | % |
| 7 | Gross income reportable. Multiply line 2 by line 6 | | | | | |
| 8 | Total gross income (add line 7, columns A through | ugh D). Enter here and on | Part I, line 7, column (A) | • • • • • • • • • • • • • • • • • • • | | |
| | | 1 | Т | I | | |
| 9 | Allocable deductions. Multiply line 3c by line 6 | | | (D) | | |
| 10 | Total allocable deductions. Add line 9, columns | | | | | |
| 11 | Total dividends-received deductions included in | iine 10 | | <u> </u> | | |

UNIVERSITY OF CENTRAL MISSOURI FOUNDATION

JSA 0X2751 2.000

Schedule A (Form 990-T) 2020

Page 3 Schedule A (Form 990-T) 2020

| Part VI Interest, Ann | nuities. Rovali | ties, and Rents | s from Controlled Organi | izations (see instructions) | |
|---------------------------------|-----------------------------------|---|---|---|---|
| | | | | ntrolled Organizations | |
| Name of controlled organization | 2. Employer identification number | 3. Net unrelated income (loss) (see instructions | payments made | 5. Part of column 4 that is included in the controlling organization's gross income | 6. Deductions directly connected with income in column 5 |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| | | Nonexe | empt Controlled Organizatio | ons | |
| 7. Taxable income | in | Net unrelated come (loss) e instructions) | 9. Total of specified payments made | 10. Part of column 9 that is included in the controlling organization's gross income | 11. Deductions directly connected with income in column 10 |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| Totals | | | | Add columns 5 and 10. Enter here and on Part I, line 8, column (A) | Add columns 6 and 11. Enter here and on Part I, line 8, column (B) |
| Totals Investment I | ncome of a S | Section 501(c) | (7), (9), or (17) Organiza | ation (see instructions) | |
| Description of income | | ount of income | 3. Deductions directly connected (attach statement) | 4. Set-asides (attach statement) | 5. Total deductions and set-asides (add columns 3 and 4) |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| Totals | Enter h | ounts in column 2. ere and on Part I, 9, column (A) | | | Add amounts in column 5. Enter here and on Part I, line 9, column (B) |
| Part VIII Exploited Ex | cempt Activity | y Income, Othe | er Than Advertising Inco | me (see instructions) | |
| 1 Description of exploited a | | | <u> </u> | , | |
| 2 Gross unrelated busines | ss income from | trade or busin | ess. Enter here and on Pa | art I, line 10, column (A) | 2 |
| 3 Expenses directly conn | ected with pro | oduction of unr | elated business income. Er | nter here and on Part I, | |
| line 10, column (B) | | | | | 3 |
| 4 Net income (loss) from | m unrelated tra | de or business. | . Subtract line 3 from lin | e 2. If a gain, complete | |
| lines 5 through 7 | | | | | 4 |
| 5 Gross income from activi | ty that is not unre | elated business inc | ome | | 5 |
| 6 Expenses attributable to | income entered o | n line 5 | | | 6 |
| 7 Excess exempt expense | es. Subtract line | e 5 from line | 6, but do not enter more | than the amount on line | |
| 4. Enter here and on Part | II, line 12 | <u> </u> | | <u></u> | 7 |

Schedule A (Form 990-T) 2020

Schedule A (Form 990-T) 2020 Page 4

| | Advertising Income | | P. L. & T. L. & | |
|---------------------------|--|---|--|--------------------------------|
| 1 | | if reporting two or more periodicals on a | consolidated basis. | |
| | A ADVERTISING | | | |
| | В | | | |
| | c | | | |
| | D | | | |
| Enter | amounts for each periodical listed abo | ove in the corresponding column. | | |
| | | A | В С | D |
| 2 | Gross advertising income | 58,161. | | |
| | | e and on Part I, line 11, column (A) | | 58,161 |
| а | Add columns A timodgir D. Enter her | e and on Fart i, line 11, column (A) | | |
| _ | | 77,925. | | |
| 3 | Direct advertising costs by periodical | | | 77,925 |
| а | Add columns A through D. Enter her | e and on Part I, line 11, column (B) | | . > |
| | | | | |
| 4 | Advertising gain (loss). Subtract line 3 | 3 from line | | |
| | 2. For any column in line 4 showir | ng a gain, | | |
| | complete lines 5 through 8. For any | column in | | |
| | line 4 showing a loss or zero, do not | complete | | |
| | lines 5 through 7, and enter zero on li | | | |
| 5 | Readership costs | | | |
| 6 | Circulation income | | | |
| 7 | Excess readership costs. If line 6 is | | | |
| • | | | | |
| | line 5, subtract line 6 from line 5. I | | | |
| | less than line 6, enter zero | | | |
| 8 | Excess readership costs allowe | | | |
| | deduction. For each column showing | a gain on | | |
| | line 4, enter the lesser of line 4 or line | . 7 | | |
| а | Add line 8, columns A through | D. Enter the greater of the line 8a | a, columns total or zero here and o | on |
| | Part II, line 13 | | | · • |
| Par | t Y Componentian of Office | rs, Directors, and Trustees (see | instructions) | |
| ı aı | t X Compensation of Office | To, Directors, and Trustees (see | | |
| | | | 3. Percentage | Compensation |
| | | | | · · |
| | 1. Name | 2. Title | of time devoted | attributable to |
| | 1. Name | 2. Title | | · · |
| (1) | 1. Name | 2. Title | of time devoted to business | attributable to |
| | 1. Name | 2. Title | of time devoted to business % | attributable to |
| (2) | 1. Name | 2. Title | of time devoted to business % | attributable to |
| (2) (3) | 1. Name | 2. Title | of time devoted to business % % % | attributable to |
| (1) (2) (3) (4) | 1. Name | 2. Title | of time devoted to business % | attributable to |
| (2) (3) (4) | | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |
| (2) (3) (4) Tota | I. Enter here and on Part II, line 1 . | | of time devoted to business % % % % % | attributable to |

0081863

University of Central Missouri Foundation Net Operating Loss Calculation 6/30/2021

| | NOL Generated | Amount Used | Carryforward |
|-----------|---------------|--------------------|--------------|
| 6/30/2021 | (19,764.00) | - | (19,764.00) |